

Emerson Electric Co. (EMR)

Industrials / Industrial - Machinery · New York Stock Exchange

Generated: 2026-Oct-18 · Market data through: 2026-10-16

LAST CLOSE	MARKET CAP	52-WK HIGH	TRAILING PE	GROSS MARGIN	ROE	PIOTROSKI	1-YR RETURN
\$161.47	\$90.1B	\$166.35	35.2	53.2%	13%	9/9	+25.8%
2026-10-16	VOLUME	52-WK LOW	P/S	NET MARGIN	ROIC	ALTMAN Z	5-YR RETURN
	3.4M	\$122.64	4.83	13.8%	8%	4.6	+220.5%

Emerson Electric Co. is an international technology and engineering firm that delivers diverse solutions to industrial, commercial, and residential clients across the Americas, Asia, the Middle East, Africa, and Europe. The company's operations are divided into two main segments: Automation Solutions, and Commercial & Residential Solutions. Through its Automation Solutions division, Emerson provides a range of products including advanced measurement and analytical instruments, industrial valves, and sophisticated process control software and systems. This segment caters to a broad spectrum of industries such as oil and gas, refining, chemical processing, power generation, life sciences, food and beverage, automotive manufacturing, pulp and paper production, metals and mining, and municipal water utilities. The Commercial & Residential Solutions segment focuses on climate control and other essential home and business applications. It supplies residential and commercial heating and air conditioning (HVAC) products, encompassing various compressors (reciprocating and scroll), system protectors, precise flow control devices, and a variety of thermostats (standard, programmable, and Wi-Fi enabled). The segment also delivers monitoring equipment and electronic control units for both gas and electric heating setups, specialized gas valves for furnaces and water heaters, furnace ignition systems, and an array of sensors and thermistors for home appliances, alongside general temperature sensors and controls. Furthermore, this division supplies reciprocating, scroll, and screw compressors, along with precision flow control mechanisms, comprehensive system diagnostics, and advanced environmental control systems. Beyond hardware, it extends its portfolio to include technologies for air conditioning, refrigeration, and lighting management. Complementing these offerings are services like facility design and product lifecycle management, site commissioning, ongoing facility monitoring, and energy modeling. The segment also manufactures tools for both professional tradespeople and DIY enthusiasts, and offers a suite of appliance solutions. Established in 1890, Emerson Electric Co. maintains its corporate headquarters in Saint Louis, Missouri.

SECTOR Industrials INDUSTRY Industrial - Machinery EXCHANGE NYSE MARKET CAP \$90.1B EMPLOYEES 71,000 (SEC-filed) CEO Surendralal Lanca Karsanbhai
IPO 1972-06-01 COUNTRY US
8027 Forsyth Boulevard, Saint Louis, MO 63105 · Tel 314 553 2000 · emerson.com

1 INSIDERSTREET SCORE

INSIDERSTREET SCORE

63 / 100

Street mean **\$169.67** (9 analysts, last qtr) — their number, not ours

INSIDER CONSENSUS SIGNAL

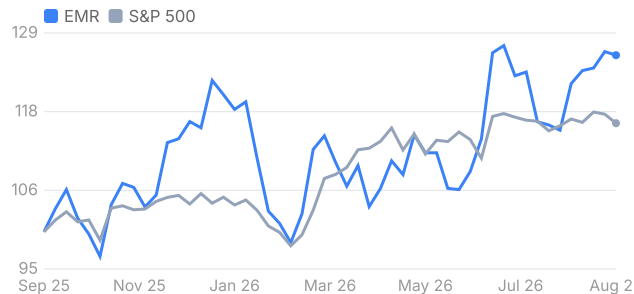
ROUTINE SELLING — LOW SIGNAL

\$5M sold / 6 mo, zero open-market buys

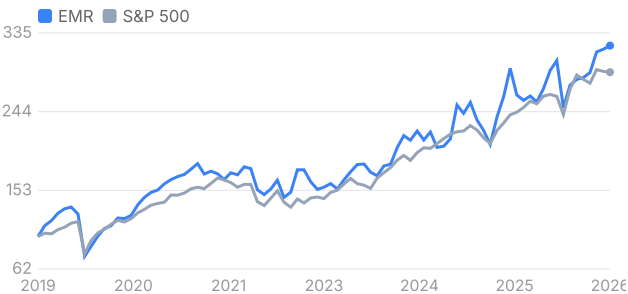
2 PRICE AND VOLUME

adjusted close, prod data layer

1 Year vs S&P 500 · **EMR +25.8%** · **S&P 500 +15.9%** · spread **+9.9pp**



7 Years vs S&P 500 · **EMR +220.5%** · **S&P 500 +189.9%** · spread **+30.7pp**



Both charts indexed to 100 at the start of their window and drawn on a single shared scale, so the gap to the benchmark is the gap you see. Adjusted closes throughout.

THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

3 INSIDERSTREET SCORE

live IS factor model

INSIDERSTREET
SCORE

63

OF 100

Score Breakdown

Profitability	57/100
Growth	41/100
Momentum	71/100
Quality	80/100
Earnings Quality	77/100
Balance Sheet	54/100
Value	46/100
Risk (safety)	100/100
Overall	63.4/100

Each component is a diagnostic reading on its own 0-100 scale. The overall score is computed separately from the underlying financials and is **not** the average of the rows above — components are not equally weighted and three of them (Momentum, Value, Risk) are derived partly from price rather than from the business.

Peer Comparison — IS Score

SYMBOL	IS SCORE
TT	66
ITW	60
CMI	58
PH	67
PCAR	49
ROK	72
EMR	63

IS Score Trend — quarterly



4 TWO READINGS

business vs price

BUSINESS QUALITY

63 / 100

IS Score 63.4 / 100 · -3.4 from peak of 67

Quarter	Score
23 Q1	58
23 Q2	62
23 Q3	45
23 Q4	42
24 Q1	48
24 Q2	38
24 Q3	58
24 Q4	58
25 Q1	55
25 Q2	65
25 Q3	60
25 Q4	55
26 Q1	60

Fundamental factor model, quarterly. Measures how the business is doing - not where the price is going.

PRICE STRUCTURE

BULLISH

Technical Score 78 / 100 · Power +57 · 18 of 22 indicator votes bullish

Date	Score
07-23	77%
08-13	104%
09-03	23%
09-25	104%
10-16	104%

Vote share across trend, momentum, volume, volatility and pattern families. Describes where the price is, not where it is going.

Both readings sit above the midpoint — business quality at 63 and price structure at 78 out of 100 — so they are not in conflict. The fundamentals and the tape are saying the same thing, which is the case in which either one alone would have been enough.

5 WHAT WOULD CHANGE OUR MIND

falsifiable - check us next quarter

TRIGGER	WHERE IT STANDS NOW	WHAT IT WOULD MEAN
IS Score reaches 75 and holds two consecutive quarters	now 63.4	would move us up one band
IS Score stops falling - one quarter higher than the prior	last four: 62 → 56 → 63 → 63	the direction matters more than the level
Technical vote share back above 50%	now 100%	price structure no longer broken
Institutional holder count rises two quarters running	peak 2,301 → now 2,301	fewer institutions willing to hold is our clearest warning

We publish these so the view can be shown to be wrong. If none of them move and our reading does, we owe you an explanation.

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

This page is InsiderStreet's own reading, produced from the data in the rest of this document. It is not a price target and not investment advice. Analyst consensus and street price targets appear later under their own heading and are the street's numbers, not ours.

6 SMART MONEY CONFLUENCE

EDGE · disclosure sources

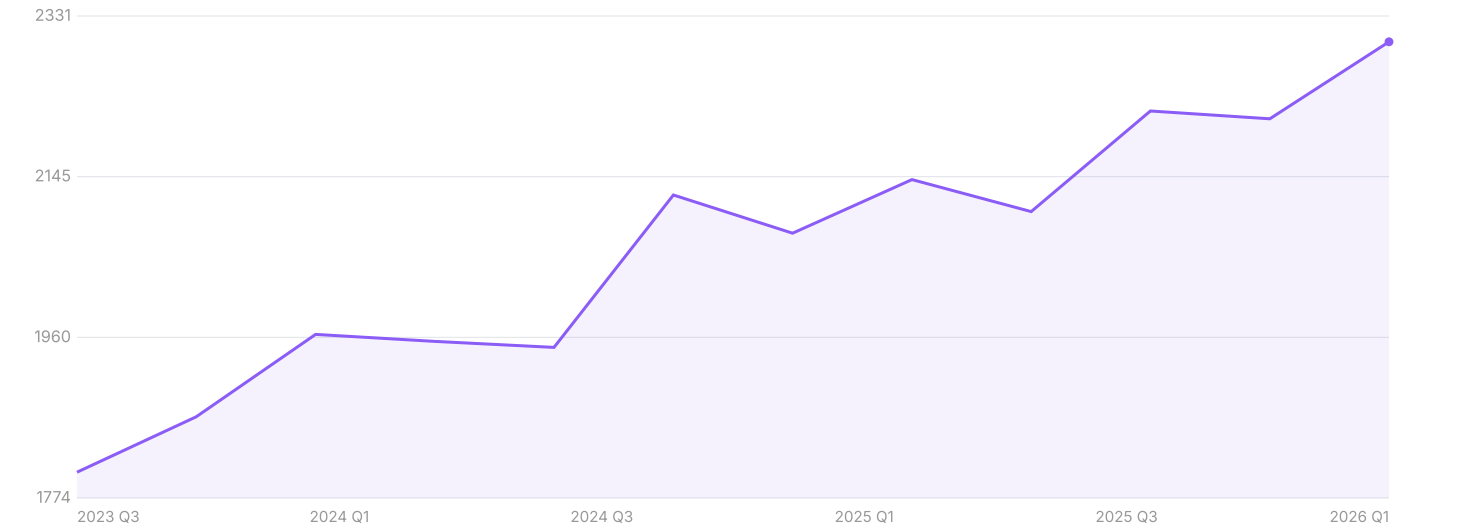
SITE CONVERGENCE SCORE 3 of 4 top 4% of 29,420 symbols	SOURCES ALIGNED — of 3 independent disclosures	CONGRESS (180D) 1 buys 2026-09-25	INSIDER BUYS (180D) 0 none disclosed
ETF FUNDS (30D) 1103 up / 940 down net +163 funds	INSTITUTIONS ADDED (13F) 89 managers opening or increasing		

Congressional and insider figures are disclosed purchases in the trailing 180 days; ETF figures are COUNTS OF FUNDS whose holding changed in 30 days, not dollars. Coincidence of separate disclosures, not coordination. An absent source means nothing qualifying was disclosed in its window.

7 INSTITUTIONAL OWNERSHIP - 12-QUARTER TREND

13F · filed 45 days after quarter end

Institutions holding — 12 quarters



Peak 2,301 · latest 2,301 (+0 from peak).

QUARTER	HOLDERS	13F SHARES	VALUE	REPORTED OWN%
2026 Q2	2,301	462.9M	\$64.2B	82.8%
2026 Q1	2,212	455.9M	\$58.7B	81.6%
2025 Q4	2,221	462.9M	\$60.7B	82.8%
2025 Q3	2,105	452.8M	\$58.6B	81.0%
2025 Q2	2,142	461.6M	\$60.7B	82.6%
2025 Q1	2,080	456.1M	\$49.3B	81.6%
2024 Q4	2,124	447.4M	\$54.4B	80.1%
2024 Q3	1,948	443.1M	\$47.2B	79.3%
2024 Q2	1,955	437.4M	\$47.4B	78.3%
2024 Q1	1,963	432.1M	\$48.0B	77.3%
2023 Q4	1,868	426.1M	\$41.0B	76.2%
2023 Q3	1,804	422.4M	\$41.2B	75.6%

How to read ownership above 100%. A 13F reports the positions a manager has investment discretion over, and where two or more managers share discretion over the same block, each one reports it. Summed across filers, the total can therefore exceed the shares actually outstanding without anything being wrong. We publish the figure as filed rather than netting it down, and flag separately any quarter where the arithmetic is not merely high but impossible.

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

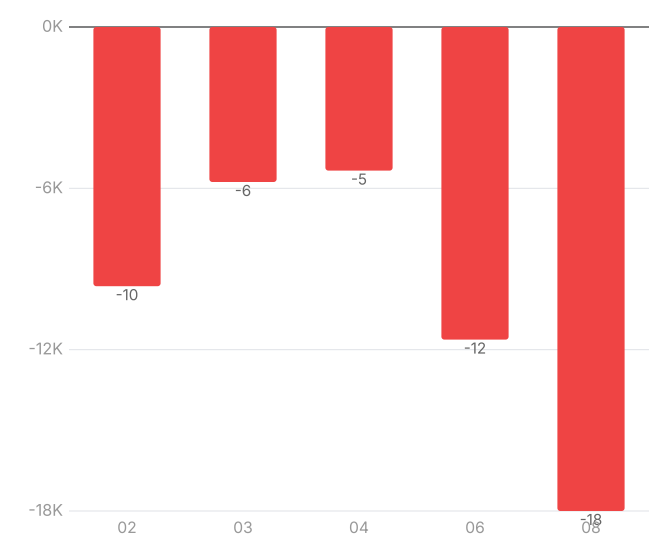
8 INSIDER ACTIVITY live Form 4 data

INSIDER	ROLE	DATE	TYPE	SHARES	VALUE	POST-TXN OWNED
Karsanbhai Surendralal Lanca	director, President & CEO	2026-08-11	SELL	9,650	\$1.56M	271,743
Train Michael H.	SVP & Chief Sustain Officer	2026-08-06	SELL	7,329	\$1.17M	238,516
Piazza Nicholas J.	Senior VP & CPO	2026-08-03	TAX W/H	1,453	\$0.22M	30,316
Newstead Jennifer	director	2026-08-03	A-Award	622	—	622
Krishnan Ram R.	Executive Vice Pres & COO	2026-06-01	SELL	11,500	\$1.62M	159,639
Train Michael H.	SVP & Chief Sustain Officer	2026-04-06	TAX W/H	5,286	\$0.70M	245,711
Karsanbhai Surendralal Lanca	director, President & CEO	2026-03-10	SELL	5,700	\$0.81M	281,393
Krishnan Ram R.	Executive Vice Pres & COO	2026-03-09	GIFT	6,680	—	171,139

9 SELL DECOMPOSITION — ROUTINE VS. DISCRETIONARY EDGE

6-MO DECOMPOSITION (FORM 4)	TXNS	SHARES	VALUE	SIGNAL WEIGHT
S — Open-market sales	4	34,179	\$5.2M	Counted
F — Tax withholding	2	6,739	\$0.9M	None — compensation
G — Gifts	1	6,680	—	None
P — Open-market purchases	0	0	\$0	Counted — none occurred

Monthly Net Insider Flow (000 shares)



Net of acquisitions minus dispositions, all Form 4 types.

Signal Summary

SIGNAL Routine Selling — Low Signal	OPEN-MARKET SELLS \$5.2M 4 txns / 6 mo	OPEN-MARKET BUYS \$0.0M 0 txns / 6 mo	CLUSTER None active 3+ insiders / 21 days
---	---	--	--

10 FORM 144 PLANNED-SALE PIPELINE live EDGAR data

FILED	FILER	SHARES REGISTERED	EST. PROCEEDS
2026-08-11	Karsanbhai Surendralal Lanca	9,650	\$1.6M
2026-08-06	Michael H. Train	7,329	\$1.2M
2026-06-01	Krishnan Ram R.	11,500	\$1.6M
2026-02-12	Karsanbhai Surendralal Lanca	22,500	\$3.3M
Trailing 12 mo	9 filings	72,261	\$11M

11 13D / 13G STAKES COND

FILED	FORM	REPORTING PERSON	% OF CLASS	SHARES
2026-04-29	SCHEDULE 13G	Vanguard Capital Management	7.50%	42.2M sh
2026-03-26	SCHEDULE 13G/A	The Vanguard Group	—	exit/reporting change

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

12 CONGRESSIONAL TRADING					EDGE · STOCK Act
MEMBER	CHAMBER	TRADE	SIZE BAND	TRADED	DISCLOSED
Ro Khanna	House	BUY	\$1,001 - \$15,000	2026-09-25	2026-10-09
Kevin Hern	House	SELL	\$15,001 - \$50,000	2026-09-17	2026-10-14
Kevin Hern	House	SELL	\$15,001 - \$50,000	2026-09-17	2026-10-13
Thomas R. Carper	Senate	BUY	\$1,001 - \$15,000	2024-05-09	2024-06-03
Thomas R. Carper	Senate	BUY	\$1,001 - \$15,000	2024-05-09	2024-06-02
Thomas Richard Carper	Senate	BUY	\$1,001 - \$15,000	2024-05-09	2024-06-02
HOUSE 12-MO 17 trades 4 purchases		SENATE 12-MO 0 trades None purchases		COVERAGE STOCK Act filings 30-45 day disclosure lag	

13 INSTITUTIONAL OWNERSHIP & 13F FLOW				live 13F data
13F FILERS (LAST COMPLETE Q) 2,212	13F SHARES 456M 81.6% of shares out	NEW / CLOSED 160 / 131 positions, QoQ	INCREASED / REDUCED 782 / 886 positions, QoQ	
PUT/CALL (13F) 1.18 option positions	FREE FLOAT 99.7% 556M sh			

2.8 · Largest Reporting 13F Managers

MANAGER	SHARES	VALUE
Sarasin & Partners Llp	1.2M	\$178M
Vontobel Holding Ltd.	731,394	\$113M
Davenport & Co Llc	582,151	\$91M
Wealth Enhancement Advisory Servic	285,086	\$32M
Deprince Race & Zollo Inc	277,019	\$43M
Ferguson Wellman Capital Managemen	267,331	\$41M

EDGAR 13F holdings as of 2026-09-30; filer values normalized to dollars.

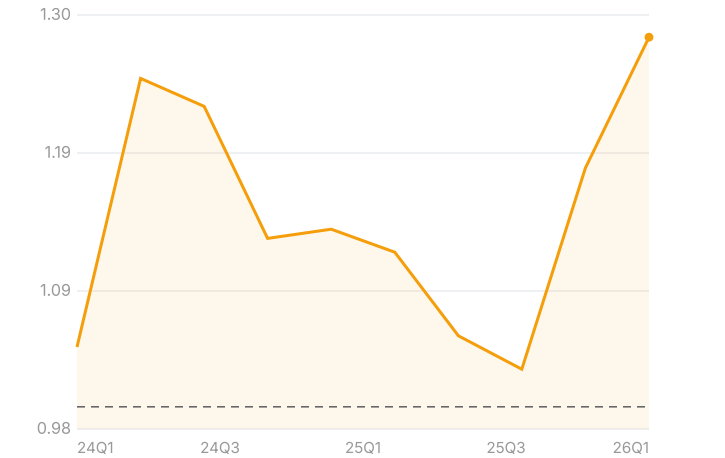
2.9 · Top ETF & Fund Ownership

FUND	WEIGHT	POSITION
VITSX	0.1%	\$2.7B
VSMPX	0.1%	\$2.7B
VTSAX	0.1%	\$2.7B
VTI	0.1%	\$2.7B
VFINX	0.1%	\$2.3B
VOO	0.1%	\$2.3B

13F Filers Holding EMR — quarterly



Institutional Put/Call — quarterly

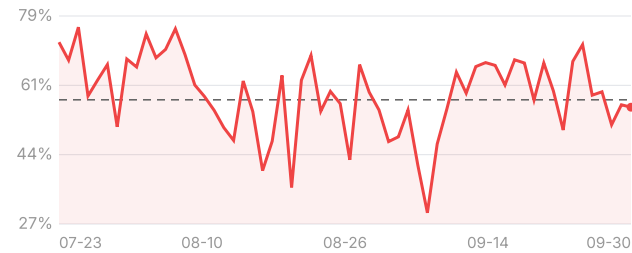


THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

14 SHORT VOLUME — DAILY, 60 SESSIONS

EDGE · live FINRA feed



Daily short-sale volume as % of volume reported in FINRA's short-sale file — a flow measure, not short interest; dashed = 50-day average.

LATEST SESSION
55.9%
2026-10-15

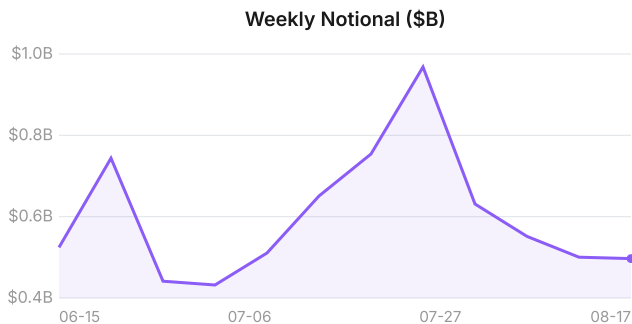
20-DAY AVG
61.6%
50-day 57.8%

TREND
Rising
20d vs 50d

BY MARKET CENTER
Q: 55% · N: 67% · B: 84%
latest session

15 DARK POOL ACTIVITY

EDGE · live ATS data

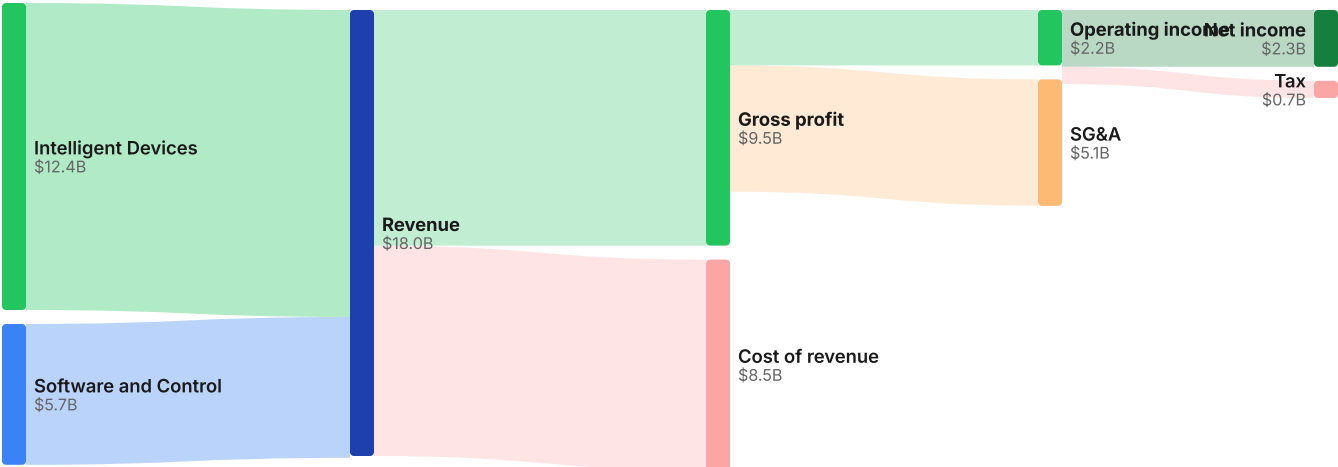


Where EMR Trades in the Dark

ATS VENUE (4-WK)	SHARES	AVG TRADE
Incr Intelligent Cross Llc	5.0M	51 sh
Ubsa Ubs Ats	4.5M	59 sh
Ebxl Level Ats	2.9M	35 sh
Sgmt Sigma X2	2.6M	48 sh
Mstx Ms Trajectory Cross (Ats-1)	2.2M	48 sh
Mspl Ms Pool (Ats-4)	1.8M	162 sh

16 REVENUE FLOW — FY2025

live segmentation + income data



Where a dollar of Emerson Electric Co. revenue goes. All values FY2025 filings, live.

17 GEOGRAPHIC REVENUE

live segmentation

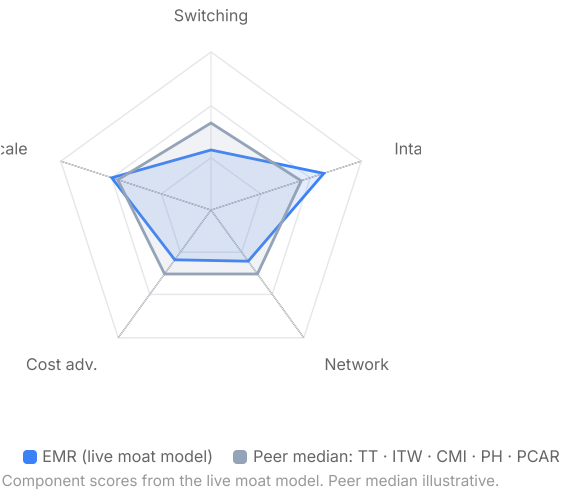
REGION	REVENUE	SHARE
Americas	\$9.2B	51%
Asia, Middle East & Africa	\$5.4B	30%
Europe	\$3.4B	19%

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

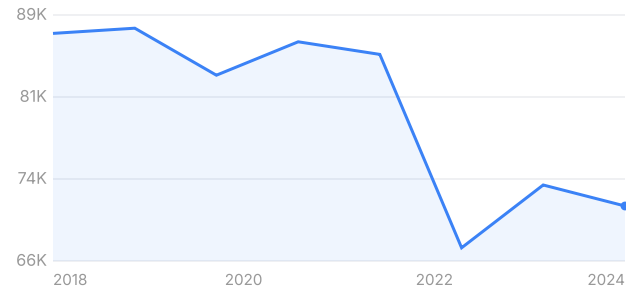
18 MOAT & COMPETITIVE POSITION

LIVE MODEL · 52/100 WEAK

Moat score 52/100 — Weak; primary source Intangible Assets.



3.8 · Employees (SEC filings)



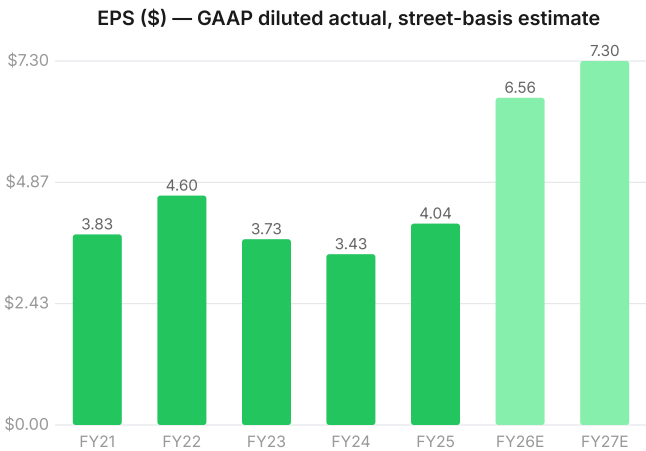
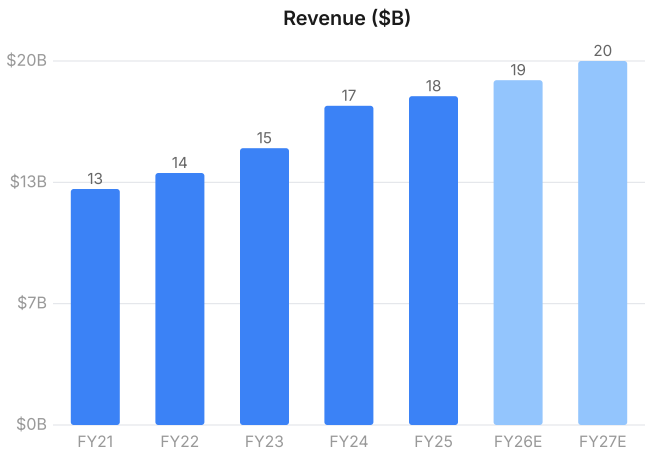
19 CORPORATE INFORMATION — KEY OFFICERS

71,000 employees

OFFICER	TITLE
Surendralal Lanca Karsanbhai	President, Chief Executive Officer & Director
Ram R. Krishnan	Executive Vice President & Chief Operating Officer
Michael J. Baughman	Executive Vice President, Chief Accounting Officer & Chief Financial Officer
Michael H. Train	Senior Vice President & Chief Sustainability Officer

20 REVENUE & EPS — HISTORY AND ESTIMATES

live consensus

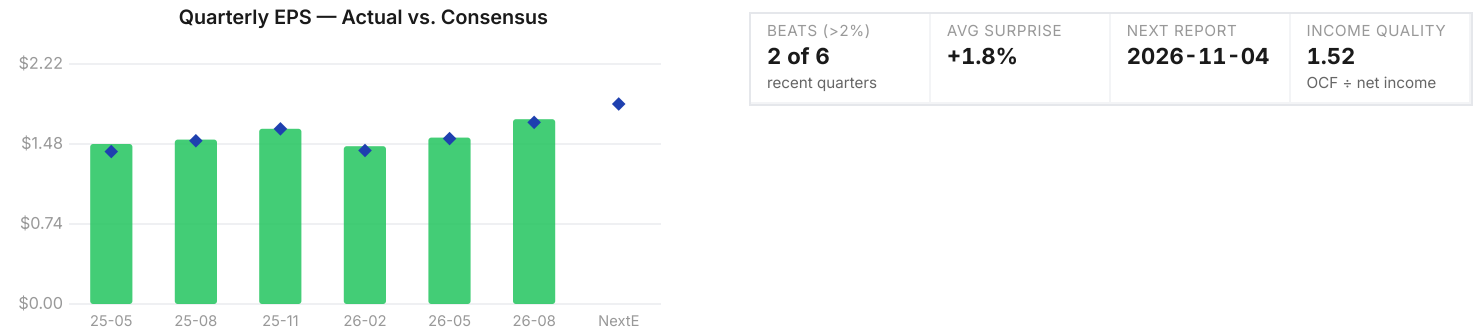


Actual bars are GAAP diluted EPS from the filed income statement; the lighter forward bars are street-basis consensus. The two are different measures and are not comparable quarter to quarter.

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

21 ESTIMATE VS. ACTUAL & SURPRISES

live data



22 REPORTED VS. CONSENSUS — FULL HISTORY

0 quarters · live data

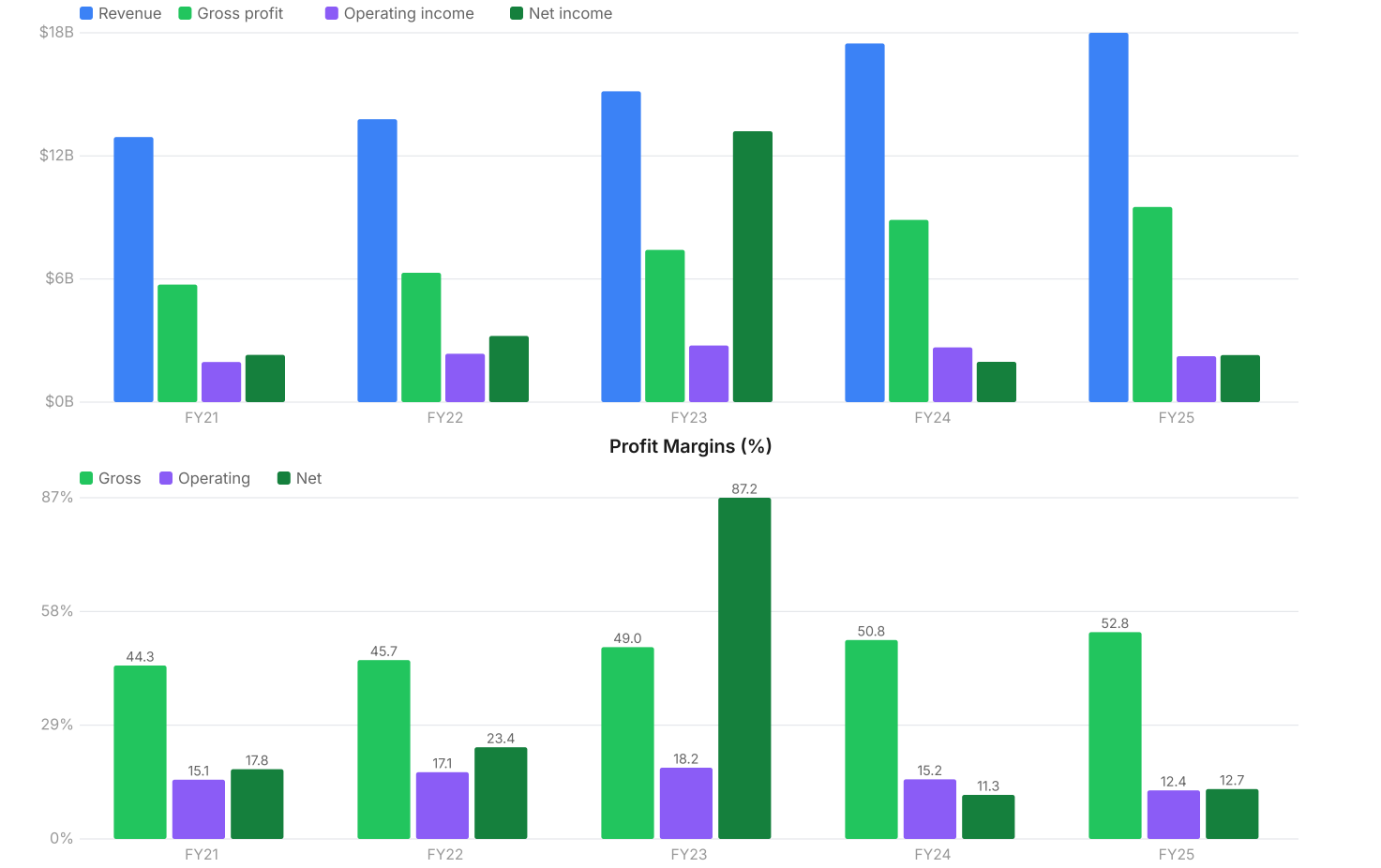
BEAT RATE —% 0 of 0 quarters	CURRENT STREAK 0 longest 0	AVG EPS SURPRISE —% median —%	SURPRISE TREND — last 4 vs prior 4
------------------------------------	----------------------------------	-------------------------------------	--

PERIOD	EPS EST.	EPS ACTUAL	EPS SURPRISE	REV EST. (\$M)	REV ACTUAL (\$M)	REV SURPRISE
--------	----------	------------	--------------	----------------	------------------	--------------

Announcement dates to . Consensus as it stood at each report. Revenue surprise shown where both estimate and actual are filed. A beat record is history, not a forecast.

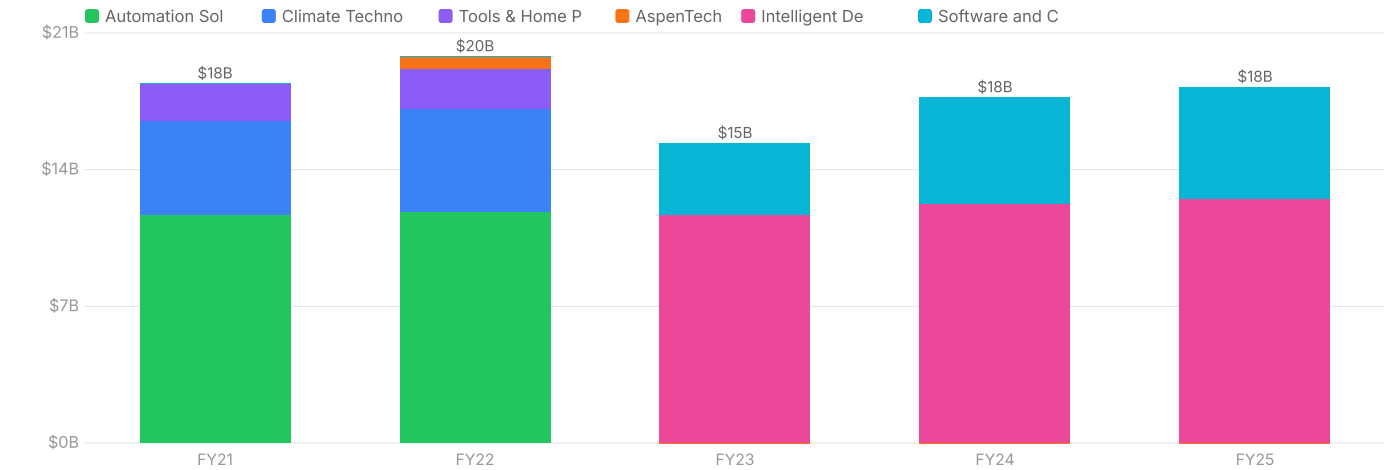
INCOME TRENDS — 5 YEAR

live financials



NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

Revenue by Segment — Stacked



Live segmentation data.

YoY Growth Heatmap — Income Lines

YOY GROWTH	FY21	FY22	FY23	FY24	FY25
Revenue	-23.0%	+6.7%	+9.9%	+15.3%	+3.0%
Gross profit	-18.2%	+10.1%	+17.8%	+19.6%	+7.1%
Operating income	-29.6%	+20.3%	+17.1%	-3.4%	-16.1%
Net income	+17.2%	+40.3%	+309.1%	-85.1%	+16.5%

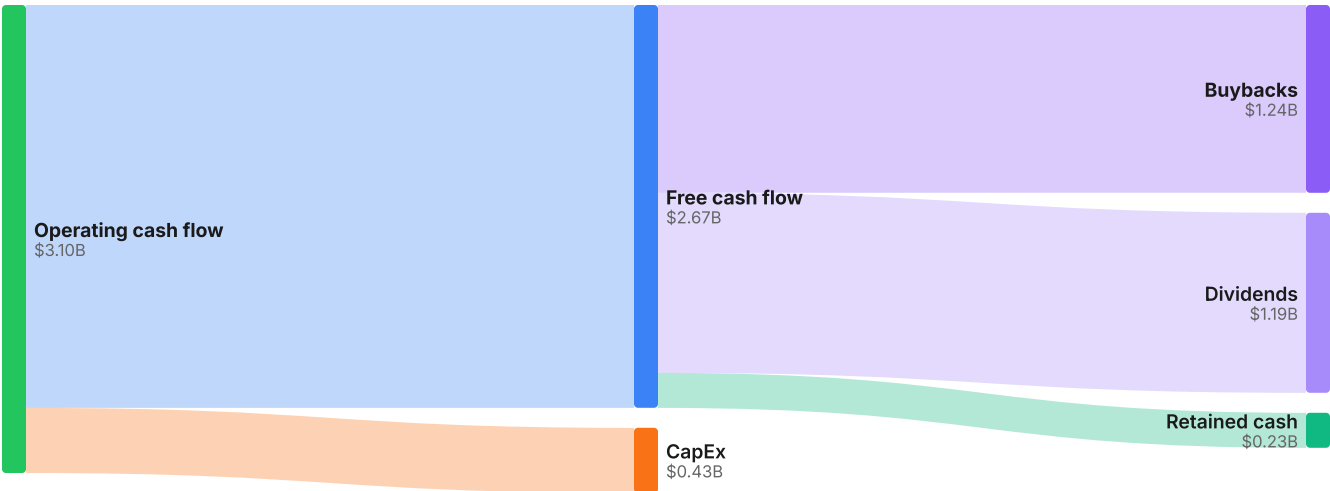
23 INCOME STATEMENT — FULL						live financials
\$B · FY ENDS	FY21	FY22	FY23	FY24	FY25	TREND
Revenue	12.9	13.8	15.2	17.5	18.0	
Cost of revenue	7.2	7.5	7.7	8.6	8.5	
Gross profit	5.7	6.3	7.4	8.9	9.5	
R&D expense	0.0	0.0	0.0	0.0	0.0	
SG&A expense	3.5	3.6	4.2	5.1	5.1	
Operating income	2.0	2.4	2.8	2.7	2.2	
EBITDA	2.7	3.5	4.2	4.0	4.9	
D&A	0.8	0.8	1.1	1.7	1.7	
Pretax income	1.8	2.4	2.9	2.0	2.9	
Income tax	0.3	0.5	0.6	0.4	0.7	
Net income	2.3	3.2	13.2	2.0	2.3	
Diluted EPS (\$)	3.83	4.60	3.73	3.43	4.04	
Diluted shares (M)	602	593	577	574	567	

CASH FLOW TRENDS						live data
OPERATING CF	CAPEX	FREE CASH FLOW	SBC	BUYBACKS	NET CASH CHANGE	
\$3B	\$0B	\$3B	\$0B	\$1B	\$-2B	

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

WHERE THE CASH WENT — FY2025

cash Sankey, live data



Balance Sheet — Full

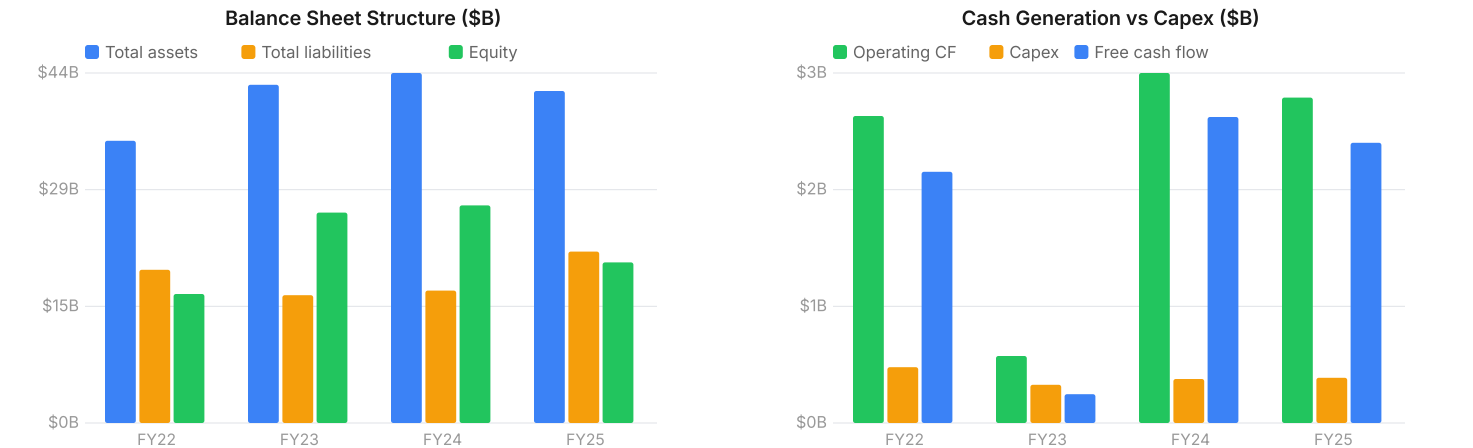
\$B	FY22	FY23	FY24	FY25	
Cash & equivalents	1.8	8.1	3.6	1.5	
ST investments	0.0	0.0	0.0	0.0	
Receivables (net)	2.3	2.5	2.9	3.1	
Total current assets	8.5	13.8	10.2	8.6	
PP&E (net)	2.2	2.4	3.5	3.5	
Goodwill + intangibles	20.5	20.7	28.5	27.7	
Total assets	35.7	42.7	44.2	42.0	
Accounts payable	1.3	1.3	1.3	1.4	
Short-term debt	2.1	0.5	0.5	4.8	
Deferred revenue	0.0	0.0	1.0	1.0	
Total current liabilities	7.8	5.0	5.7	9.8	
Long-term debt	8.3	7.6	7.2	8.3	
Total liabilities	19.4	16.1	16.7	21.7	
Shareholders' equity	16.3	26.6	27.5	20.3	

Cash Flow Statement — Full

\$B	FY22	FY23	FY24	FY25	
Net income	1.9	2.3	1.6	2.2	
D&A	0.8	1.1	1.7	1.5	
Stock-based compensation	0.1	0.2	0.3	0.3	
Working capital change	(0.3)	(0.1)	(0.2)	(0.0)	
Operating cash flow	2.9	0.6	3.3	3.1	
Capital expenditures	(0.5)	(0.4)	(0.4)	(0.4)	
Investing cash flow	(5.3)	12.4	(5.4)	(0.6)	
Buybacks	(0.5)	(2.2)	(0.6)	(1.2)	
Dividends paid	(1.2)	(1.2)	(1.2)	(1.2)	
Debt issuance / (repay)	3.7	(3.2)	(0.6)	5.2	
Financing cash flow	2.0	(6.8)	(2.5)	(4.5)	
Free cash flow	2.4	0.3	2.9	2.7	

THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY



24 EXPANDED RATIO ANALYSIS (I)

live ratio engine · profitability · valuation

RATIO	FY21	FY22	FY23	FY24	FY25	TTM	TREND
PROFITABILITY							
ROE	25.2%	31.9%	85.1%	9.3%	10.9%	13%	
ROA	9.7%	10.7%	33.7%	4.5%	5.3%	6.1%	
ROIC	16.4%	11.0%	10.2%	8.0%	8.3%	7.9%	
Gross margin	44.3%	45.7%	49.0%	50.8%	52.8%	53.2%	
Operating margin	15.1%	17.1%	18.2%	15.2%	12.4%	20.1%	
Net margin	17.8%	23.4%	87.2%	11.3%	12.7%	13.8%	
EBITDA margin	20.8%	25.4%	27.8%	23.1%	27.0%	28.5%	
FCF margin	16.4%	15.7%	1.8%	16.7%	14.8%	—	
VALUATION							
P/E	22.51	12.63	4.03	31.26	32.23	35.2	
P/B	5.24	3.94	2.57	2.84	3.64	4.4	
P/S	2.84	2.67	3.51	3.52	4.10	4.83	
P/FCF	17.31	17.06	194.35	21.12	27.70	26.0	
EV/EBITDA	14.00	12.85	13.30	16.15	17.47	19.1	
EV/Revenue	3.10	3.25	3.55	3.79	4.78	5.5	
Earnings yield	4.4%	7.9%	24.8%	3.2%	3.1%	2.86%	
FCF yield	5.8%	5.9%	0.5%	4.7%	3.6%	3.84%	

EXPANDED RATIO ANALYSIS (II)

leverage · solvency

RATIO	FY21	FY22	FY23	FY24	FY25	TTM	TREND
LEVERAGE & SOLVENCY							
Current ratio	1.35	1.09	2.75	1.77	0.88	0.90	
Quick ratio	1.02	0.87	2.35	1.40	0.65	0.66	
Debt / equity	0.72	1.03	0.41	0.39	0.68	0.68	
Debt / assets	28.6%	30.0%	20.0%	18.9%	32.8%	32.7%	
Net debt / EBITDA	1.17	2.30	0.13	1.16	2.48	2.19	
Interest coverage	18.50	13.07	11.46	7.09	6.74	—	

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

EXPANDED RATIO ANALYSIS (III)							efficiency · growth · per-share · scores
RATIO	FY21	FY22	FY23	FY24	FY25	TTM	TREND
EFFICIENCY							
Asset turnover	0.77	0.51	0.39	0.40	0.42	0.44	
Receivables turnover	6.32	5.84	6.35	6.42	5.98	6.1	
DSO (days)	58	63	58	57	61	60	
DPO (days)	65	73	60	55	58	67	
Cash conversion cycle	60	71	86	90	97	98	
GROWTH (YoY)							
Revenue growth	8.6%	-16.3%	-0.7%	15.3%	3.0%	—	
Net income growth	17.2%	40.3%	309.1%	-85.1%	16.5%	—	
EPS growth	17.3%	41.7%	323.2%	-85.1%	18.3%	—	
FCF growth	17.6%	-20.1%	-88.5%	963.1%	-8.4%	—	
PER SHARE (\$)							
EPS (diluted, TTM)	3.84	5.43	23.00	3.43	4.05	4.61	
Book value / share	16.46	17.43	36.00	37.67	35.87	36.50	
Revenue / share	30.37	25.69	26.39	30.45	31.86	33.35	
FCF / share	4.99	4.02	0.48	5.07	4.72	6.19	
Cash / share	3.92	3.03	14.01	6.25	2.73	3.90	
SHAREHOLDER RETURN & SCORES							
Buyback yield	1.0%	1.2%	4.2%	1.0%	1.7%	1.24%	
Altman Z-Score	4.83	3.09	4.12	4.19	4.06	4.6	
Piotroski F-Score	7	5	7	7	7	9/9	
Beneish M-Score	-2.59	-2.42	-1.00	-2.46	-2.52	-2.61	

25 EARNINGS QUALITY PANEL				live scores
MODEL	SCORE	ZONE	NOTE	
Piotroski F-Score	9 / 9	Strong		
Altman Z-Score	4.6	Safe (>2.99)	Safe	
Income quality	1.52	Cash-backed	OCF ÷ net income	
Beneish M-Score	-2.61	Non-manipulator	vs -2.22 threshold	

26 DUPONT & GROWTH QUALITY				live analysis engine
DUPONT DECOMPOSITION (TTM)		VALUE	GROWTH QUALITY (LIVE)	VALUE
Tax burden		0.79	Revenue stability	0.16
Interest burden		0.86	Earnings stability	0.02
Operating margin		20.6%	Earnings persistence	0.99
Asset turnover		0.44×	Revenue CAGR 3y	4.3%
Financial leverage		2.11×	EPS CAGR 3y	-41.6%
= ROE		13%	FCF CAGR 3y	18.0%

THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

SHAREHOLDER RETURN PROFILE live

BUYBACK YIELD 1.24%	DIVIDEND YIELD 1.37%	TOTAL SHAREHOLDER RETURN 2.77% cash yield	SBC / REVENUE 1.3% dilution pressure
-------------------------------	--------------------------------	--	---

27 MULTIPLE HISTORY — FY SNAPSHOTS + TTM live ratio engine



28 PEER COMPARISON live peer engine

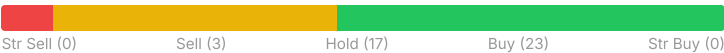
COMPANY	MKT CAP	P/E	ROE	NET MARGIN	REV GROWTH	PIOTROSKI	1-YR RET
TT	\$101.0B	34.5	36%	14.6%	+7.0%	6/9	+11.4%
ITW	\$77.5B	24.6	105%	18.9%	+4.3%	6/9	+10.3%
CMI	\$73.1B	27.0	22%	9.9%	+2.9%	6/9	+26.2%
PH	\$121.5B	33.3	25%	19.0%	+8.3%	9/9	+33.8%
PCAR	\$58.3B	23.3	13%	10.0%	-12.3%	5/9	—
ROK	\$47.4B	39.9	35%	17.6%	+11.3%	9/9	—
CARR	\$45.3B	37.8	9%	7.9%	-1.6%	4/9	—
GEV	\$245.3B	26.1	91%	6.0%	+13.0%	6/9	—

1-yr returns computed from adjusted price history; peers without a tracked series show —.

29 ANALYST CONSENSUS & ESTIMATES live consensus

Buy

43 Analysts



MEAN TARGET (QTR) \$169.67 9 targets	TARGET VS. PRICE +5.1% last-quarter mean	NEXT REPORT 2026-11-04 street \$1.85
---	---	---

CONSENSUS ESTIMATES	REVENUE MEAN	HIGH / LOW	EPS MEAN	HIGH / LOW	# EPS EST.
FY2026	\$18.89B	\$19.12B / \$18.76B	\$6.56	\$6.59 / \$6.52	16
FY2027	\$19.94B	\$20.41B / \$19.59B	\$7.30	\$7.45 / \$7.14	17
FY2028	\$21.02B	\$21.67B / \$20.22B	\$8.08	\$8.60 / \$7.20	9

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

30 STREET TARGETS & THIRD-PARTY RATING

live targets + composite

Street Price Target — Trajectory

WINDOW	AVG TARGET	VS. PRICE	# TARGETS
Last Month	\$178.50	+10.5%	2
Last Quarter	\$169.67	+5.1%	9
Last Year	\$163.90	+1.5%	30
All Time	\$130.91	-18.9%	87

Rolling mean of published targets vs. last close \$161.47. Aggregated from StreetInsider, Benzinga, Pulse 2.0.

Third-Party Composite Rating

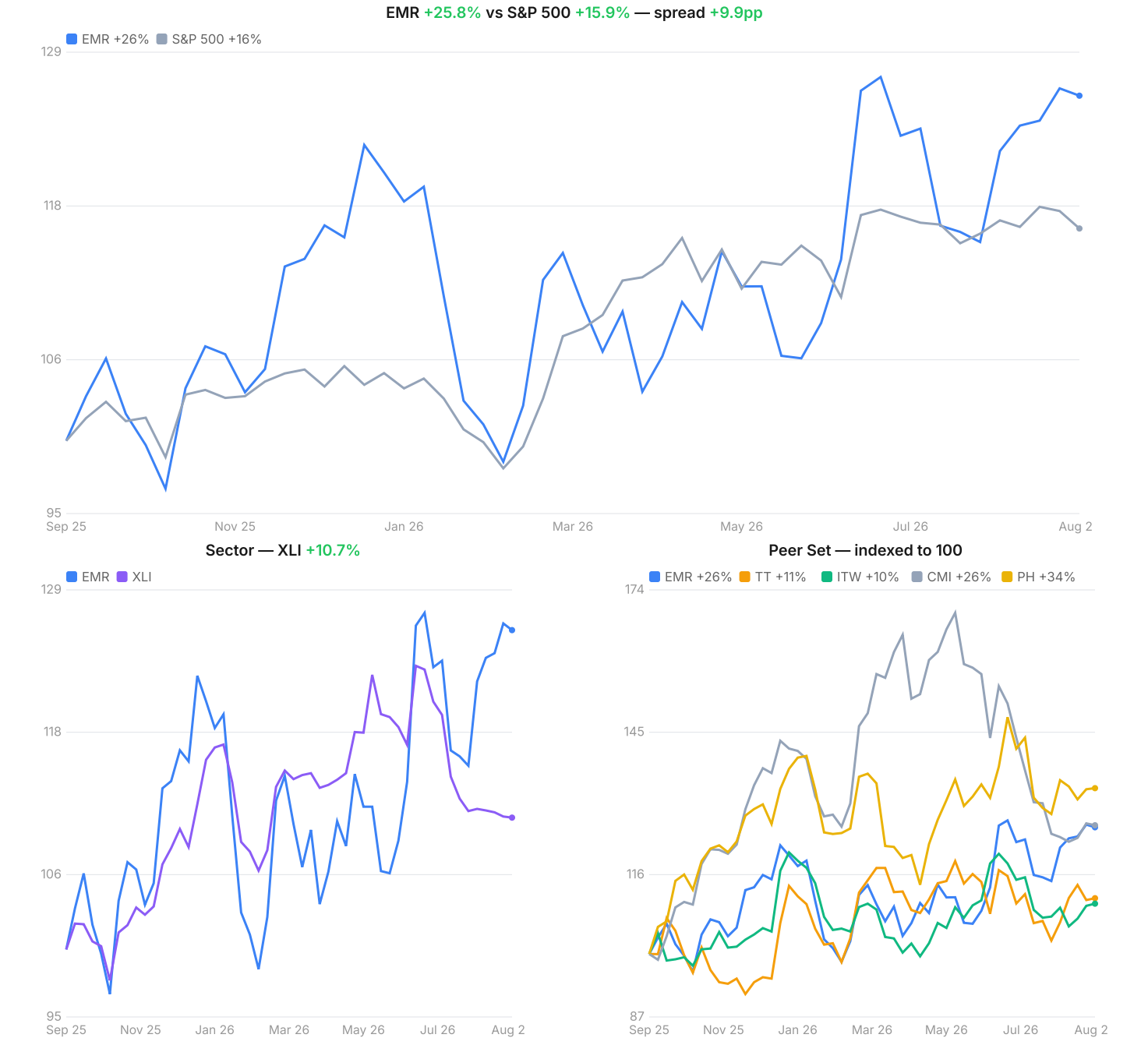
B

DCF3/5ROE4/5ROA4/5DEBT/EQ2/5P/E2/5P/B2/5

Independent quant composite as of 2026-10-16; components scored 1-5 (5 best). Shown for contrast with the InsiderStreet Score — methodologies differ.

31 PRICE PERFORMANCE — INDEXED, 12 MO

live prices · benchmark + sector + peer set



NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

TECHNICAL CHART — 6-MONTH DAILY CANDLES, INDICATORS ON

site chart, print edition



Candlesticks with SMA 20/50 overlay, Bollinger (20,2σ) band, volume, and Wilder RSI(14) — computed from live daily OHLCV.

MOVING AVERAGE RIBBON & TREND

site technicals-tab chart, live indicator history



MOVING AVERAGE	VALUE	DISTANCE	% DISTANCE	SIGNAL
SMA 20	\$159.06	+2.41	+1.52%	Above
SMA 50	\$156.35	+5.12	+3.27%	Above
SMA 200	\$145.84	+15.63	+10.72%	Above
EMA 9	\$161.16	+0.31	+0.19%	Above
EMA 21	\$158.96	+2.51	+1.58%	Above
EMA 50	\$155.48	+5.99	+3.85%	Above
EMA 200	\$145.96	+15.51	+10.63%	Above

Series and readings from the nightly technical-indicator history — identical data to the site's ribbon chart. Supertrend segments colored by direction.

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

32 TECHNICAL POWER SCORE

EDGE · site engine · 78/100 composite

TECHNICAL VERDICT

BULLISH

Power Score +57

18 of 22 indicator votes bullish

Family Scores (site weights)

Trend 30%

Momentum 25%

Volume 20%

Volatility 10%

Patterns 15%

89

70

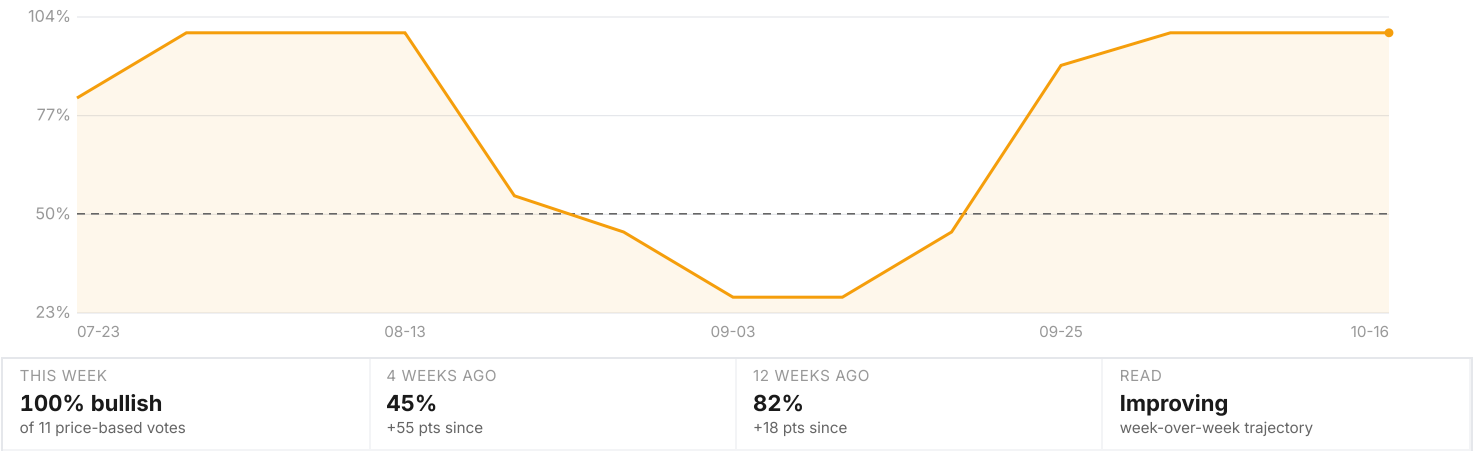
94

100

38

BULLISH — BUT WHICH WAY IS IT TRENDING?

vote share recomputed weekly, 13 weeks



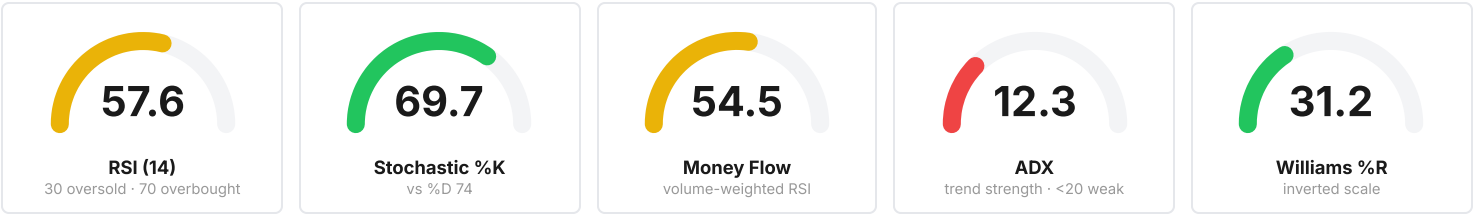
INDICATOR VOTE GRID

18 bull / 4 bear

● Price vs SMA 20	\$159.06	● Price vs SMA 50	\$156.35	● Price vs SMA 200	\$145.84
● EMA 9/21 Cross	161.2/159.0	● SMA 50/200	Golden	● ADX Direction	ADX 12
● Supertrend	\$151	● Parabolic SAR	\$165	● SMA Slope	0.580
● RSI	57.6	● Stochastic K/D	70/74	● StochRSI K/D	46/61
● Williams %R	-31	● CCI	74	● TSI vs Signal	18.1
● CMO	15.3	● ROC	-0.10%	● OBV Signal	Accum
● Chaikin MF	0.080	● MFI	54	● Force Index	0M
● Elder Ray Bull	5.09				

INDICATOR GAUGES

site technicals-tab style



33 KEY LEVELS & VOLATILITY

live indicator table

LEVEL	VALUE	LEVEL	VALUE
Pivot / R1 / R2	\$160.36 / \$164.02 / \$165.88	S1 / S2	\$158.50 / \$154.84
Bollinger (20,2)	\$152.63 – \$165.50	Squeeze	Off
52-wk range	\$122.64 – \$165.79	Off 52-wk high	-2.6%
ATR (14)	\$3.88 (2.4%)	Historical vol	18.5%

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

34

SEASONALITY — 20-YEAR AVERAGES

live model · win rates shown

-0.5% Jan 55%	+0.0% Feb 50%	+0.1% Mar 57%	+2.1% Apr 65%	+0.0% May 45%	-0.2% Jun 45%	+2.3% Jul 60%	-0.1% Aug 45%	+0.3% Sep 50%	+1.2% Oct 65%	+4.9% Nov 70%	+1.7% Dec 65%
---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------

Sample: 20 years — treat short histories as suggestive, not statistical.

35

RISK INDICATORS

computed from live price history

COMPUTED FROM LIVE WEEKLY PRICES	EMR	S&P 500
Weekly volatility (σ , 1y)	4.02%	1.83%
Best / worst week (1y)	+11.1% / -7.1%	—
Max drawdown (5y, monthly)	-42.5%	—
1-week VaR (95%)	-6.3%	—
Beta (5y)	1.23	1.00

36

EQUITY WEATHER & MARKET REGIME

EDGE · live weather engine

EMR EQUITY WEATHER (LIVE)

CLOUDY · +15

Trend

Momentum

Volume

Volatility

Breadth

+44

+18

+47

-60

-32

MARKET REGIME (2026-10-16)

NEUTRAL

VIX

DOW THEORY

SPY / QQQ TSI

SECTOR STRENGTH

19.99

Confirmed Bearish

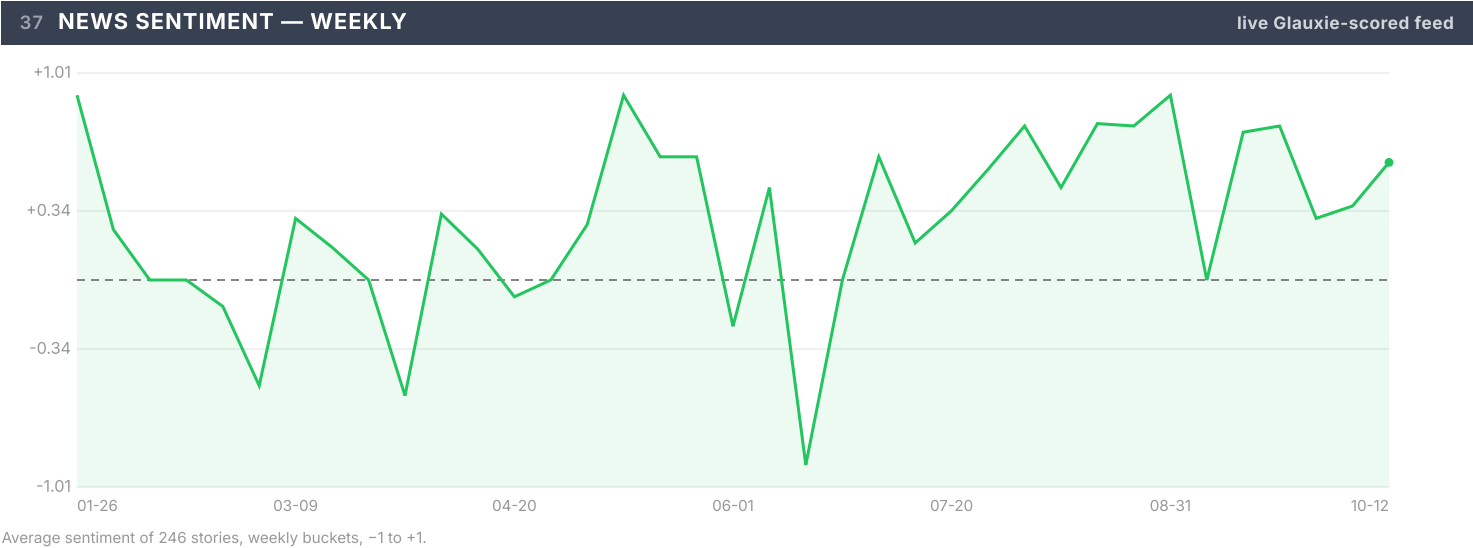
7.2 / 4.7

46/100

Normal

trend strength

breadth average



THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

38 WEATHER - COMPANY VS INDUSTRY, SECTOR, UNIVERSE

EDGE · live weather engine · Cloudy

OVERALL +14.7 +41.4 vs industry	TREND +44.0 +75.6 vs industry	MOMENTUM +17.6 +48.9 vs industry	VOLUME +46.6 +64.0 vs industry
--	--	---	---

READING	EMR	INDUSTRIAL - MACHINERY N=1,754	INDUSTRIALS N=9,922	ALL US SYMBOLS N=70,435
Overall	+14.7	-26.7	-24.1	-20.5
Trend	+44.0	-31.6	-26.2	-21.3
Momentum	+17.6	-31.2	-24.5	-15.8
Volume	+46.6	-17.4	-22.6	-3.8

Trend, momentum and volume are computed per company. Volatility and breadth are market-regime values shared by every symbol in the universe, so they are reported once under Market Regime rather than compared here - a company cannot differ from its sector on a constant.

39 EXECUTIVE COMPENSATION

live proxy data · FY2025

EXECUTIVE	TOTAL COMP	STRUCTURE
S. L. Karsanbhai President and Chief Executi	\$21.2M	90% equity+incentive
R. Krishnan Executive Vice President and Chi	\$9.0M	87% equity+incentive
M. J. Baughman Executive Vice President, Chi	\$5.7M	81% equity+incentive
M. H. Train Senior Vice President and Chief	\$4.2M	75% equity+incentive
M. Tang Senior Vice President, Secretary and	\$3.7M	76% equity+incentive

40 ESG ASSESSMENT

live disclosure-derived scores

PILLAR (LIVE DISCLOSURE SCORES)	SCORE
Environmental	61
Social	66
Governance	63
Composite ESG	63



41 8-K MATERIAL EVENTS

live EDGAR feed

FILED	8-K CONTENTS	ITEMS
2026-10-13	Earnings Release; Exhibits	2.02,9.01
2026-05-05	Earnings Release; Officer/Director Change; Regulation FD; Exhibits	2.02,5.02,7.01,9.01
2026-02-13	Entry into Material Definitive Agreement; Creation of Direct Financial	1.01,2.03,9.01
2026-02-06	Submission of Matters to a Vote of Security Holders	5.07
2026-02-03	Results of Operations and Financial Condition; Financial Statements an	2.02,9.01
2025-11-20	Results of Operations and Financial Condition; Financial Statements an	2.02,9.01
2025-11-14	Departure/Election of Directors; Appointment of Officers	5.02
2025-11-05	Results of Operations and Financial Condition; Other Events; Financial	2.02,8.01,9.01

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

42 METHODOLOGY

Methodology. Every figure originates in InsiderStreet's production data layer and is computed deterministically by the same engines that power insiderstreet.ai. This factsheet contains no model-written text. Sections without underlying data are omitted rather than estimated.

43 DISCLOSURES

DISCLOSURES. This document is produced by InsiderStreet.ai from live production data. It is not investment advice, not an offer or solicitation to buy or sell any security, and not a recommendation tailored to any person. Data is sourced as of the dates shown and may no longer be current. InsiderStreet.ai is not a registered investment adviser or broker-dealer. Investing involves risk, including loss of principal. Past performance does not guarantee future results. Do not make any investment decision based on this document. © 2026 InsiderStreet.ai — all rights reserved. Redistribution prohibited.

44 DATA PROVENANCE FOR THIS REPORT

[sources](#) · [coverage](#) · [method](#)

DATA DOMAIN	SOURCE	COVERAGE FOR THIS REPORT
Price & volume	market_db.historical_prices	52 rows
Fundamentals	income_statements_annual	6 rows · 2020 to 2025
Reported vs consensus	fact/earnings_calendar	24 rows · 2020-11-03 to 2026-08-04
Analyst estimates	dim/forward_estimates	3 rows · 2026-09-30 to 2028-09-30
Institutional ownership (13F)	holdings_db.institutional_ownership_summary	119 rows · 1996 to 2026
Insider transactions (Form 4)	edgar/form4	9 rows · 2026-03-09 to 2026-08-11
Proposed sales (Form 144)	edgar/form144	1 record
Beneficial ownership (13D/G)	edgar/13dg	2 rows · 2026-03-26 to 2026-04-29
Short-sale volume (FINRA)	edgar/short_volume_daily	60 rows · 2026-07-23 to 2026-10-15
Dark pool (ATS, tier 1)	edgar/darkpool_weekly	12 rows · 2026-06-15 to 2026-08-31
ETF & fund holding	etf_holdings_changelog (30d)	1 record
Peer set	stock_peers_dynamic	8 rows
Industry medians	industry_medians	1 record
Congressional trades	congress_db (House + Senate)	1 record
ESG	fact/esg_disclosures	1 record

Method. Every figure in this factsheet is looked up from a named field computed in code. It contains no model-written text.

Not covered. Short interest as a percent of float and days-to-cover are not in this data set — the short-sale figures above are FINRA volume, a flow, and cannot support squeeze or covering analysis. Options positioning and intraday data are also absent. 13F ownership is filed 45 days after quarter end and congressional trades are disclosed on a lag, so both describe a past position, not a current one.