

Johnson Controls International plc (JCI)

Basic Materials / Construction Materials · New York Stock Exchange

Generated: 2026-Oct-18 · Market data through: 2026-10-16

LAST CLOSE \$145.47 2026-10-16	MARKET CAP \$88.1B VOLUME 3.5M	52-WK HIGH \$160.41 52-WK LOW \$107.77	TRAILING PE 25.2 P/S 3.53	GROSS MARGIN 36.7% NET MARGIN 14.3%	ROE 27% ROIC 10%	PIOTROSKI 8/9 ALTMAN Z 3.0	1-YR RETURN +33.0% 5-YR RETURN +294.8%
---	---	---	--	--	---	---	---

Johnson Controls International plc, together with its subsidiaries, engages in engineering, manufacturing, commissioning, and retrofitting building products and systems in the Americas, Europe, the Middle East, Africa, and the Asia-Pacific. The company designs, manufactures, sells, installs, and services heating, ventilating, air conditioning, controls, building management, refrigeration, integrated electronic security, integrated fire detection and suppression systems, and digital solutions. It also provides energy solutions and technical services, including inspection, scheduled maintenance, and repair and replacement of mechanical and control systems, as well as data-driven building solutions. It sells its products and services to commercial, residential security, institutional, industrial, data center, marine, and governmental customers. Johnson Controls International plc was incorporated in 1885 and is based in Cork, Ireland.

SECTOR Basic Materials INDUSTRY Construction Materials EXCHANGE NYSE MARKET CAP \$88.1B EMPLOYEES 87,000 (SEC-filed) CEO Joakim Weidemanis
IPO 1987-09-28 COUNTRY IE
One Albert Quay, Cork, CK T12 X8N6 · Tel 353 21 423 5000 · johnsoncontrols.com

1 INSIDERSTREET SCORE

INSIDERSTREET SCORE

55 / 100

Street mean **\$179.20** (5 analysts, last qtr) — their number, not ours

INSIDER CONSENSUS SIGNAL

ROUTINE SELLING — LOW SIGNAL

\$17M sold / 6 mo, zero open-market buys

2 INSIDERSTREET SCORE

live IS factor model

INSIDERSTREET
SCORE
55
OF 100

Score Breakdown

Profitability	57/100
Growth	63/100
Momentum	70/100
Quality	66/100
Earnings Quality	53/100
Balance Sheet	54/100
Value	46/100
Risk (safety)	80/100
Overall	55.1/100

Each component is a diagnostic reading on its own 0-100 scale. The overall score is computed separately from the underlying financials and is **not** the average of the rows above — components are not equally weighted and three of them (Momentum, Value, Risk) are derived partly from price rather than from the business.

Peer Comparison — IS Score

SYMBOL	IS SCORE
CRH	71
VMC	63
MLM	56
AMRZ	66
JHX	43
CX	42
JCI	55

IS Score Trend — quarterly



15 quarters, 23 Q1 to 26 Q3. Peak 63 in 25 Q2, latest 55 — -7 since. Fell in 1 of the last 4 quarters. Dashed line marks 40 on the 0-100 scale.

THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

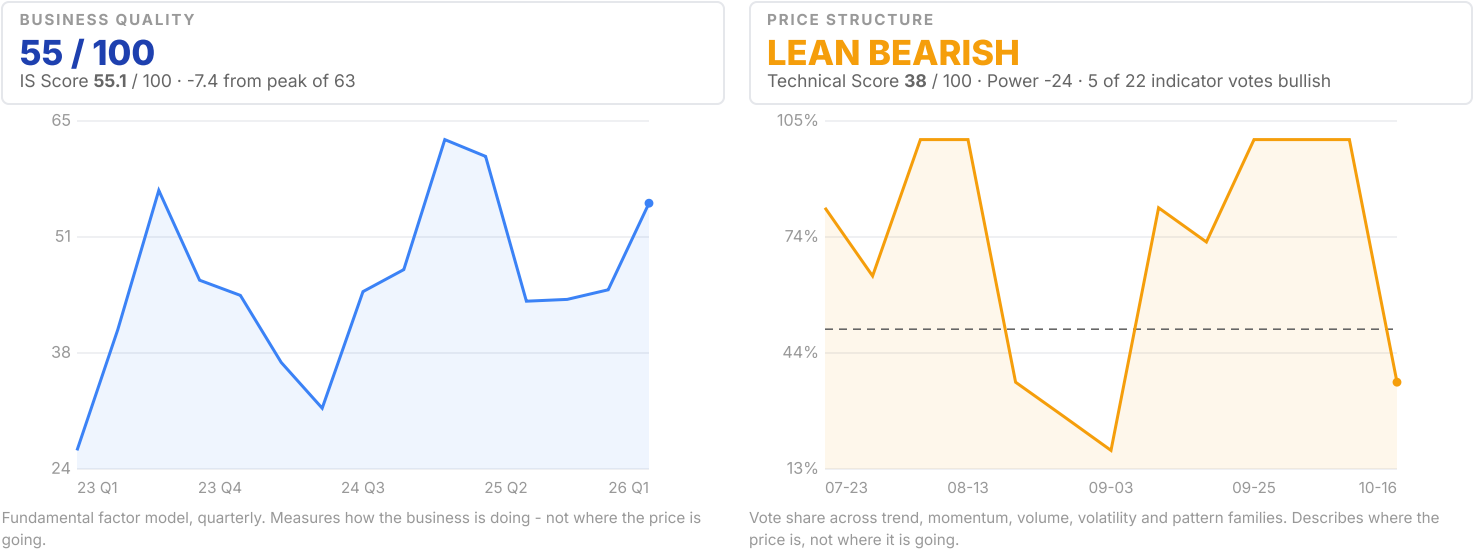
NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

3 PRICE AND VOLUME adjusted close, prod data layer



Both charts indexed to 100 at the start of their window and drawn on a single shared scale, so the gap to the benchmark is the gap you see. Adjusted closes throughout.

4 TWO READINGS business vs price



These two disagree — business quality 55, price structure 38 out of 100, so the business reads better than the price does. We publish the disagreement rather than resolving it: they answer different questions, and the gap between them is information, not an error.

5 WHAT WOULD CHANGE OUR MIND falsifiable - check us next quarter

TRIGGER	WHERE IT STANDS NOW	WHAT IT WOULD MEAN
IS Score reaches 75 and holds two consecutive quarters	now 55.1	would move us up one band
IS Score stops falling - one quarter higher than the prior	last four: 44 → 44 → 45 → 55	the direction matters more than the level
Technical vote share back above 50%	now 36%	price structure no longer broken
Institutional holder count rises two quarters running	peak 1,605 → now 1,605	fewer institutions willing to hold is our clearest warning

We publish these so the view can be shown to be wrong. If none of them move and our reading does, we owe you an explanation.

This page is InsiderStreet's own reading, produced from the data in the rest of this document. It is not a price target and not investment advice. Analyst consensus and street price targets appear later under their own heading and are the street's numbers, not ours.

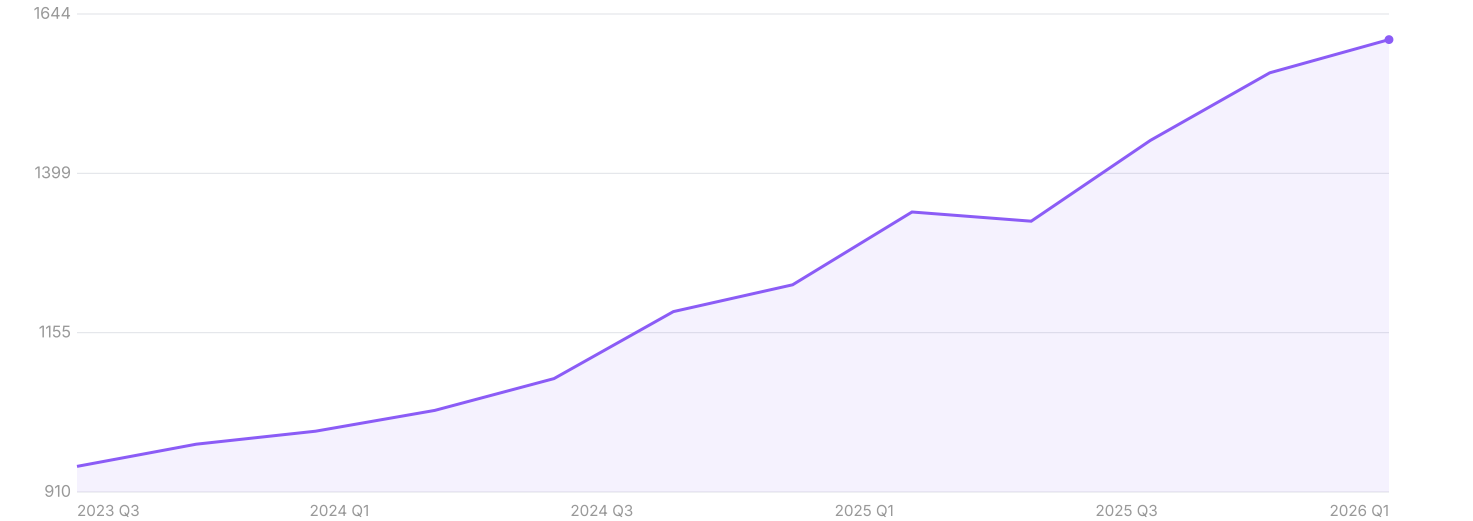
NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

6 SMART MONEY CONFLUENCE				EDGE · disclosure sources
SITE CONVERGENCE SCORE 2 of 4 top 13% of 29,420 symbols	SOURCES ALIGNED — of 3 independent disclosures	CONGRESS (180D) 1 buys 2026-07-07	INSIDER BUYS (180D) 0 none disclosed	
ETF FUNDS (30D) 547 up / 441 down net +106 funds				

Congressional and insider figures are disclosed purchases in the trailing 180 days; ETF figures are COUNTS OF FUNDS whose holding changed in 30 days, not dollars. Coincidence of separate disclosures, not coordination. An absent source means nothing qualifying was disclosed in its window.

7 INSTITUTIONAL OWNERSHIP - 12-QUARTER TREND	13F · filed 45 days after quarter end
--	---------------------------------------

Institutions holding — 12 quarters



Peak 1,605 · latest 1,605 (+0 from peak).

QUARTER	HOLDERS	13F SHARES	VALUE	REPORTED OWN%	GUARD
2026 Q2	1,605	548.6M	\$79.0B	90.4%	
2026 Q1	1,554	550.8M	\$71.1B	90.8%	
2025 Q4	1,450	566.1M	\$67.1B	93.3%	
2025 Q3	1,326	571.9M	\$62.3B	94.2%	
2025 Q2	1,340	594.4M	\$62.3B	97.9%	
2025 Q1	1,228	597.6M	\$47.5B	98.5%	
2024 Q4	1,187	599.5M	\$47.0B	98.8%	
2024 Q3	1,084	595.5M	\$45.9B	98.1%	
2024 Q2	1,035	609.9M	\$40.3B	100.5%	ex - outlier 86.4%
2024 Q1	1,003	615.7M	\$40.0B	101.4%	ex - outlier 88.3%
2023 Q4	983	604.9M	\$34.7B	99.7%	
2023 Q3	949	598.6M	\$31.7B	98.6%	

How to read ownership above 100%. A 13F reports the positions a manager has investment discretion over, and where two or more managers share discretion over the same block, each one reports it. Summed across filers, the total can therefore exceed the shares actually outstanding without anything being wrong. We publish the figure as filed rather than netting it down, and flag separately any quarter where the arithmetic is not merely high but impossible.

Why 2024-06 reads 100.50%. Institutions cannot hold more of a company than exists. The reported 609.9M shares exceed the 606.9M outstanding, and a single filer accounts for the excess: **DODGE & COX** reports 85,272,989 shares against 79,938,324 the prior quarter, a 1x jump, which alone would be 14.0% of the company. Excluding that filing, ownership is 86.4%. We publish both figures. 13F filings are due 45 days after quarter end and amendments keep arriving after that, so the newest quarter is provisional by construction - this is what an unsettled quarter looks like.

Why 2024-03 reads 101.44%. Institutions cannot hold more of a company than exists. The reported 615.7M shares exceed the 606.9M outstanding, and a single filer accounts for the excess: **DODGE & COX** reports 79,938,324 shares against 67,792,459 the prior quarter, a 1x jump, which alone would be 13.2% of the company. Excluding that filing, ownership is 88.3%. We publish both figures. 13F filings are due 45 days after quarter end and amendments keep arriving after that, so the newest quarter is provisional by construction - this is what an unsettled quarter looks like.

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

8 INSIDER ACTIVITY

live Form 4 data

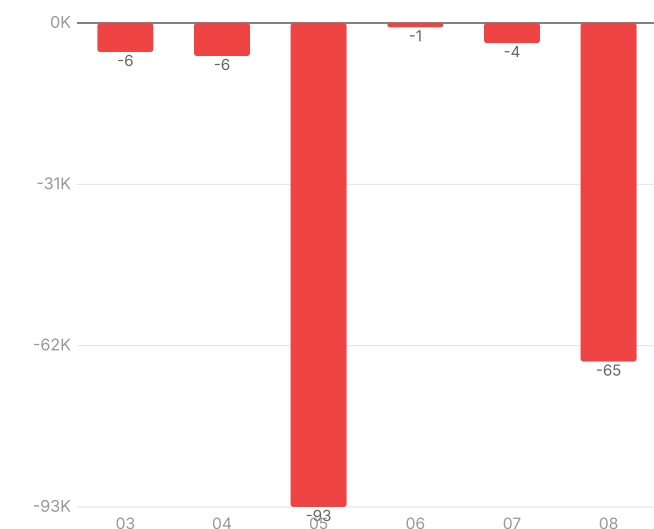
INSIDER	ROLE	DATE	TYPE	SHARES	VALUE	POST-TXN OWNED
Cohade Pierre E	director	2026-08-19	SELL	3,300	\$0.49M	10,775
Schlitz Lei Zhang	VP & Pres, GP & Solutions	2026-08-04	SELL	20,917	\$3.20M	17,517
Schlitz Lei Zhang	VP & Pres, GP & Solutions	2026-08-04	SELL	2,500	\$0.38M	15,017
Vandiepenbeeck Marc	EVP and CFO	2026-08-02	TAX W/H	19,760	\$2.90M	125,861
Schlitz Lei Zhang	VP & Pres, GP & Solutions	2026-08-02	TAX W/H	18,625	\$2.73M	38,434
Scalia Christopher M	EVP and CHRO	2026-07-14	TAX W/H	1,831	\$0.27M	25,948
Scalia Christopher M	EVP and CHRO	2026-07-14	TAX W/H	2,070	\$0.30M	23,878
Grabowski Todd M	VP and President, Americas	2026-06-09	SELL	1,800	\$0.26M	26,215

9 SELL DECOMPOSITION — ROUTINE VS. DISCRETIONARY

EDGE

6-MO DECOMPOSITION (FORM 4)	TXNS	SHARES	VALUE	SIGNAL WEIGHT
S — Open-market sales	9	121,600	\$17.5M	Counted
M — Exercises (paired A/D)	2	62,771	\$3.9M	None — mechanics
F — Tax withholding	19	67,072	\$9.6M	None — compensation
P — Open-market purchases	0	0	\$0	Counted — none occurred

Monthly Net Insider Flow (000 shares)



Net of acquisitions minus dispositions, all Form 4 types.

Signal Summary

SIGNAL	OPEN-MARKET SELLS	OPEN-MARKET BUYS	CLUSTER
Routine Selling — Low Signal	\$17.5M 9 txns / 6 mo	\$0.0M 0 txns / 6 mo	None active 3+ insiders / 21 days

10 FORM 144 PLANNED-SALE PIPELINE

live EDGAR data

FILED	FILER	SHARES REGISTERED	EST. PROCEEDS
2026-10-09	Lei Schlitz	55,863	\$8.8M
2026-08-19	Pierre E Cohade	3,300	\$0.5M
2026-08-04	Lei Schlitz	23,417	\$3.6M
2026-06-09	Todd Grabowski	1,800	\$0.3M
Trailing 12 mo	19 filings	587,471	\$75M

11 13D / 13G STAKES

COND

FILED	FORM	REPORTING PERSON	% OF CLASS	SHARES
2025-05-14	SCHEDULE 13G/A	Dodge & Cox	10.70%	70.8M sh
2025-04-23	SCHEDULE 13G/A	BlackRock, Inc.	6.70%	44.2M sh

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

12 CONGRESSIONAL TRADING					EDGE · STOCK Act
MEMBER	CHAMBER	TRADE	SIZE BAND	TRADED	DISCLOSED
Ro Khanna	House	BUY	\$1,001 - \$15,000	2026-07-07	2026-08-12
Julia Letlow	House	SELL	\$1,001 - \$15,000	2025-10-02	2026-01-13
Julia Letlow	House	SELL	\$1,001 - \$15,000	2025-10-01	2026-01-13
Thomas R. Carper	Senate	SELL	\$1,001 - \$15,000	2022-05-16	2022-06-03
Thomas R. Carper	Senate	SELL	\$1,001 - \$15,000	2022-05-16	2022-06-02
Thomas Richard Carper	Senate	SELL	\$1,001 - \$15,000	2022-05-16	2022-06-02
HOUSE 12-MO 3 trades 1 purchases		SENATE 12-MO 0 trades None purchases		COVERAGE STOCK Act filings 30-45 day disclosure lag	

13 INSTITUTIONAL OWNERSHIP & 13F FLOW				live 13F data
13F FILERS (LAST COMPLETE Q) 1,554	13F SHARES 551M 90.8% of shares out	NEW / CLOSED 209 / 85 positions, QoQ	INCREASED / REDUCED 554 / 578 positions, QoQ	
PUT/CALL (13F) 0.97 option positions	FREE FLOAT 99.7% 604M sh			

2.8 · Largest Reporting 13F Managers

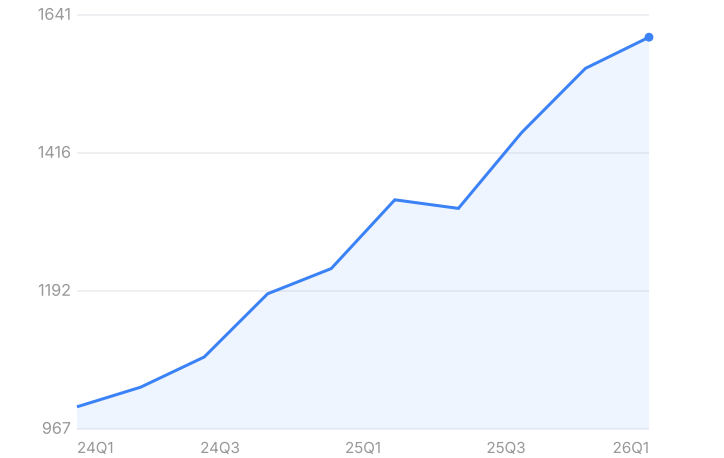
MANAGER	SHARES	VALUE
Davenport & Co Llc	758,155	\$113M
Vontobel Holding Ltd.	289,872	\$43M
Deprince Race & Zollo Inc	231,500	\$34M
Wealth Enhancement Advisory Servic	202,025	\$28M
Mn Services Vermogensbeheer B.V.	178,300	\$27M
Czech National Bank	174,044	\$26M

EDGAR 13F holdings as of 2026-09-30; filer values normalized to dollars.

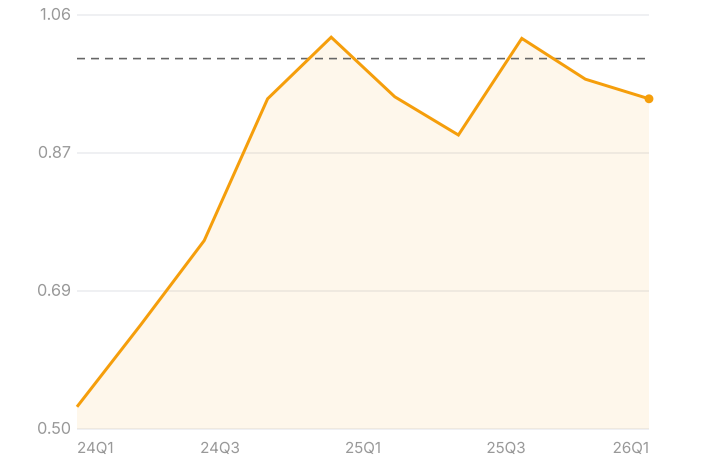
2.9 · Top ETF & Fund Ownership

FUND	WEIGHT	POSITION
VITSX	0.1%	\$2.9B
VTSAX	0.1%	\$2.9B
VSMPX	0.1%	\$2.9B
VTI	0.1%	\$2.9B
VOO	0.1%	\$2.4B
VFFSX	0.1%	\$2.4B

13F Filers Holding JCI — quarterly



Institutional Put/Call — quarterly



THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

14 SHORT VOLUME — DAILY, 60 SESSIONS

EDGE · live FINRA feed



Daily short-sale volume as % of volume reported in FINRA's short-sale file — a flow measure, not short interest; dashed = 50-day average.

LATEST SESSION
34.6%
2026-10-15

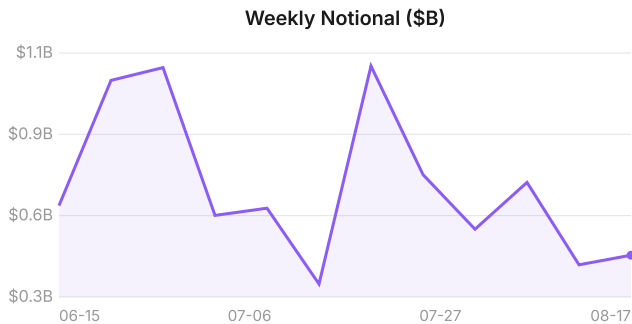
20-DAY AVG
38.9%
50-day 42.2%

TREND
Falling
20d vs 50d

BY MARKET CENTER
Q: 34% · N: 42% · B: 50%
latest session

15 DARK POOL ACTIVITY

EDGE · live ATS data

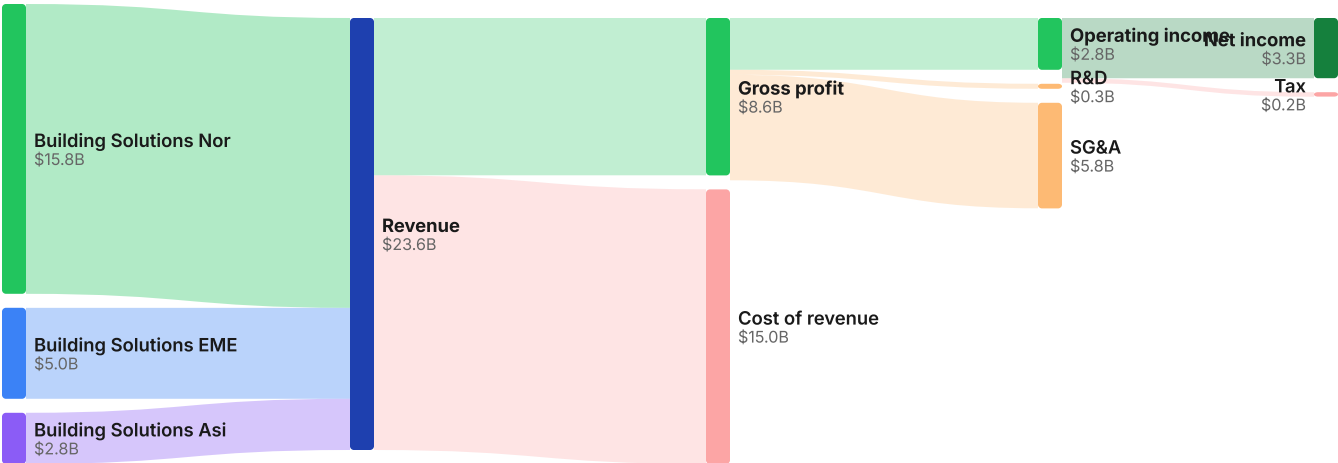


Where JCI Trades in the Dark

ATS VENUE (4-WK)	SHARES	AVG TRADE
Incr Intelligent Cross Llc	5.1M	53 sh
Ubsa Ubs Ats	4.1M	59 sh
Ebxl Level Ats	2.7M	30 sh
Mstx Ms Trajectory Cross (Ats-1)	2.7M	50 sh
Sgmt Sigma X2	2.6M	55 sh
Pure Purestream	2.0M	35 sh

16 REVENUE FLOW — FY2025

live segmentation + income data



Where a dollar of Johnson Controls International plc revenue goes. All values FY2025 filings, live.

17 GEOGRAPHIC REVENUE

live segmentation

REGION	REVENUE	SHARE
UNITED STATES	\$13.3B	100%

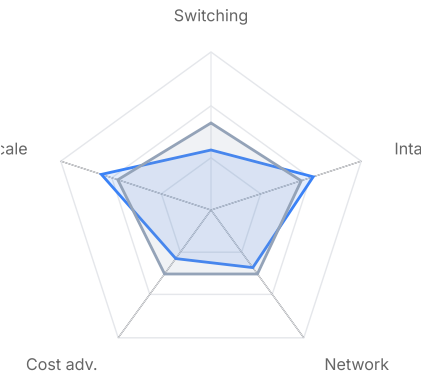
THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

18 MOAT & COMPETITIVE POSITION

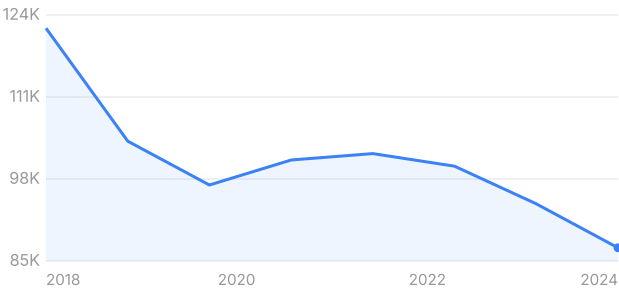
LIVE MODEL · 52/100 WEAK

Moat score 52/100 — Weak; primary source Efficient Scale.



JCI (live moat model) Peer median: CRH · VMC · MLM · AMRZ · JHX
Component scores from the live moat model. Peer median illustrative.

3.8 · Employees (SEC filings)



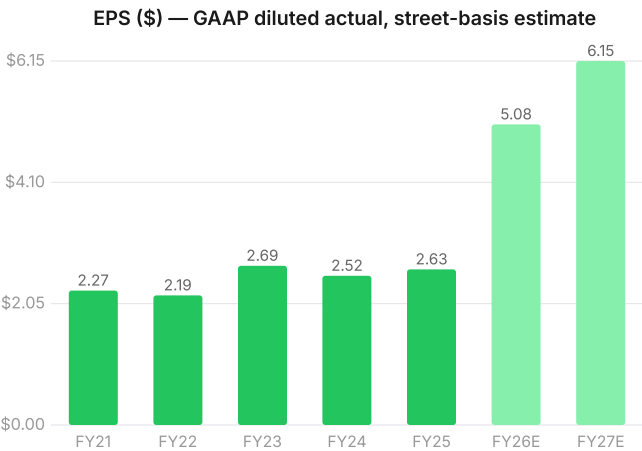
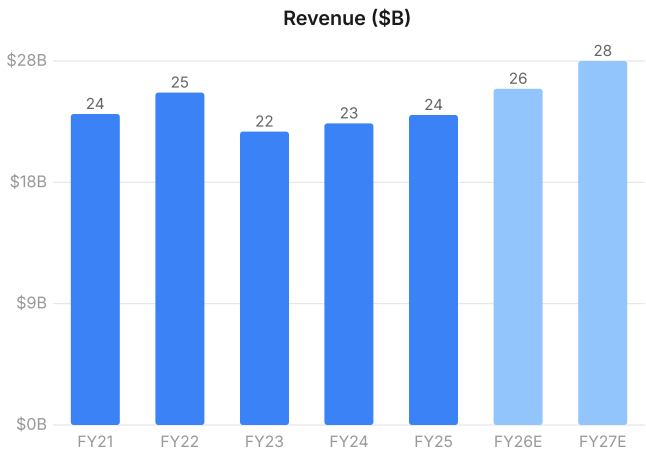
19 CORPORATE INFORMATION — KEY OFFICERS

87,000 employees

OFFICER	TITLE
Joakim Weidemanis	Chief Executive Officer & Director
Marc Vandiepenbeeck	Executive Vice President & Chief Financial Officer
Lei Zhang Schlitz	President of Global Products and Solutions
Julie Heuer Brandt	Advisor

20 REVENUE & EPS — HISTORY AND ESTIMATES

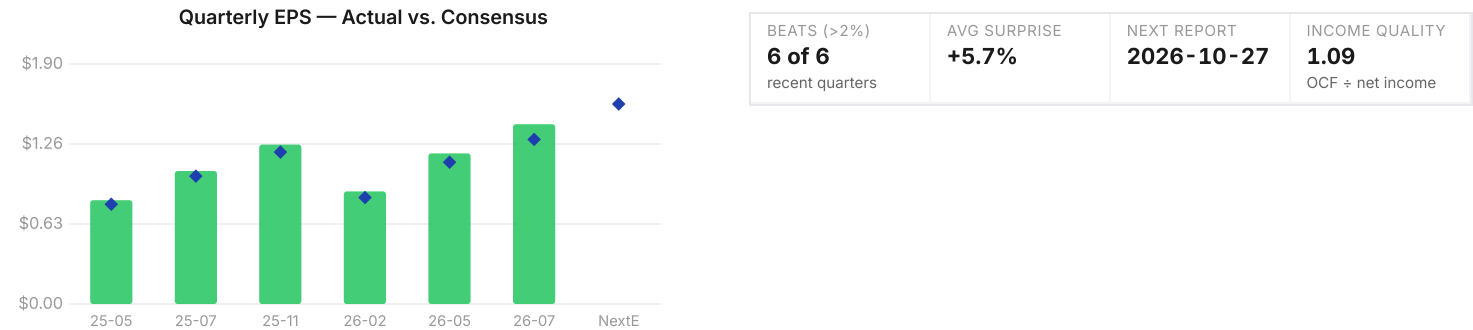
live consensus



Actual bars are GAAP diluted EPS from the filed income statement; the lighter forward bars are street-basis consensus. The two are different measures and are not comparable quarter to quarter.

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

21 ESTIMATE VS. ACTUAL & SURPRISES live data



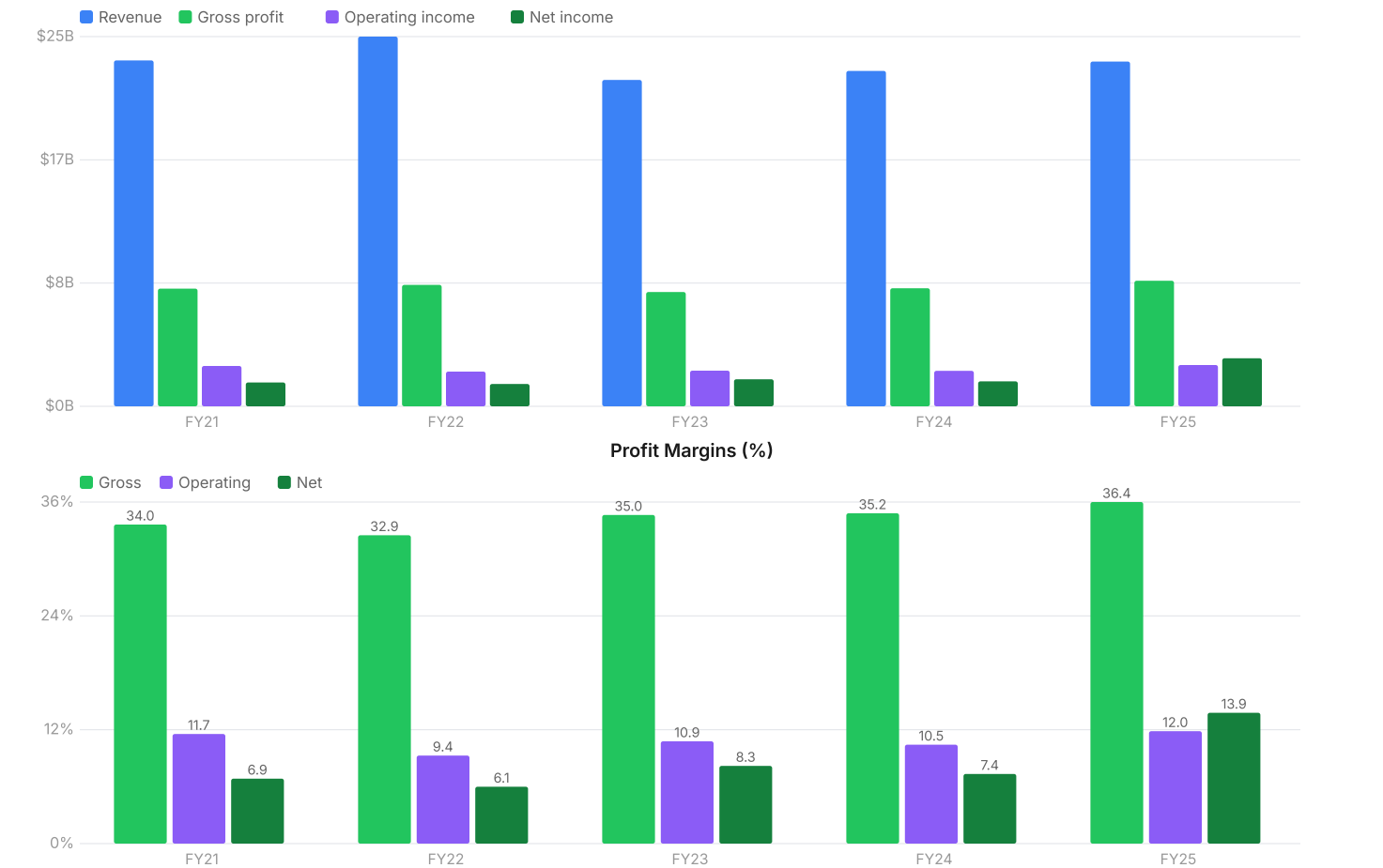
22 REPORTED VS. CONSENSUS — FULL HISTORY 0 quarters · live data

BEAT RATE —% 0 of 0 quarters	CURRENT STREAK 0 longest 0	AVG EPS SURPRISE —% median —%	SURPRISE TREND — last 4 vs prior 4
------------------------------------	----------------------------------	-------------------------------------	--

PERIOD	EPS EST.	EPS ACTUAL	EPS SURPRISE	REV EST. (\$M)	REV ACTUAL (\$M)	REV SURPRISE
--------	----------	------------	--------------	----------------	------------------	--------------

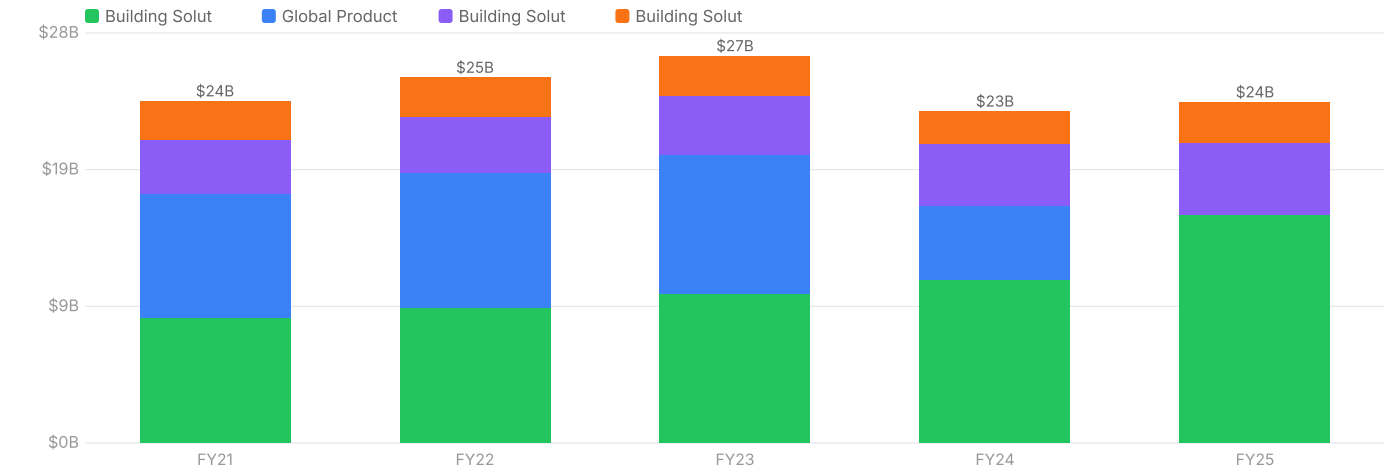
Announcement dates to . Consensus as it stood at each report. Revenue surprise shown where both estimate and actual are filed. A beat record is history, not a forecast.

INCOME TRENDS — 5 YEAR live financials



NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

Revenue by Segment — Stacked



Live segmentation data.

YoY Growth Heatmap — Income Lines

YOY GROWTH	FY21	FY22	FY23	FY24	FY25
Revenue	+6.1%	+6.9%	-11.7%	+2.8%	+2.8%
Gross profit	+8.6%	+3.3%	-5.9%	+3.3%	+6.3%
Operating income	+57.8%	-14.2%	+2.6%	-0.7%	+16.8%
Net income	+159.4%	-6.4%	+20.7%	-7.8%	+93.0%

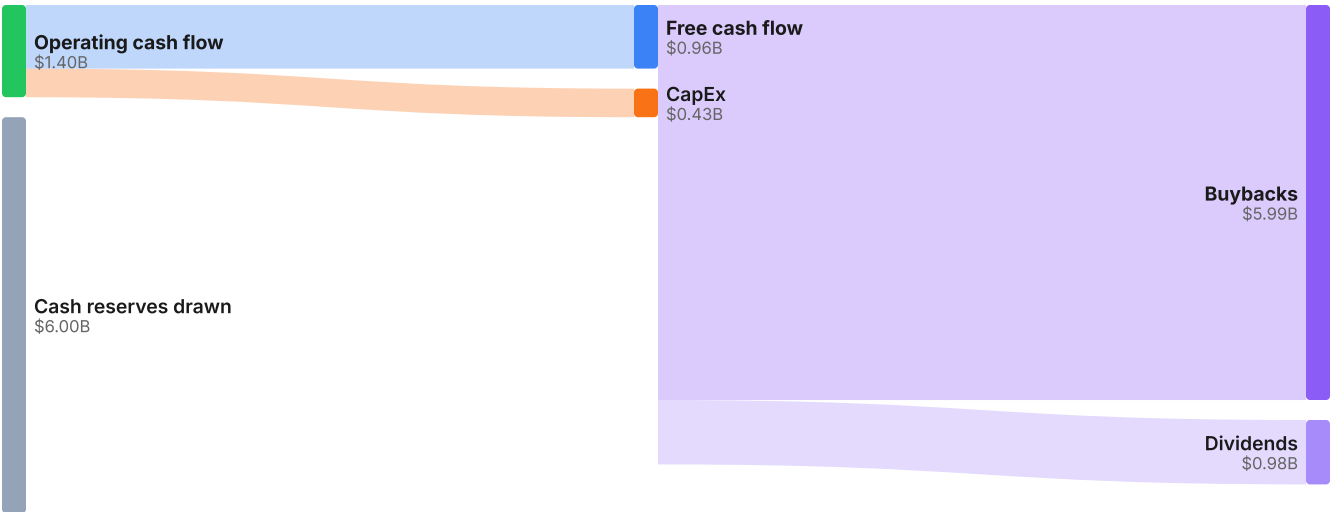
23 INCOME STATEMENT — FULL						live financials
\$B · FY ENDS	FY21	FY22	FY23	FY24	FY25	TREND
Revenue	23.7	25.3	22.3	23.0	23.6	
Cost of revenue	15.6	17.0	14.5	14.9	15.0	
Gross profit	8.1	8.3	7.8	8.1	8.6	
R&D expense	0.3	0.3	0.3	0.3	0.3	
SG&A expense	5.0	5.6	5.1	5.4	5.8	
Operating income	2.8	2.4	2.4	2.4	2.8	
EBITDA	3.9	2.9	2.1	2.8	3.2	
D&A	0.8	0.8	0.7	0.8	0.9	
Pretax income	2.6	1.7	1.1	1.5	2.0	
Income tax	0.9	-0.0	-0.5	0.1	0.2	
Net income	1.6	1.5	1.8	1.7	3.3	
Diluted EPS (\$)	2.27	2.19	2.69	2.52	2.63	
Diluted shares (M)	721	679	679	676	654	

CASH FLOW TRENDS						live data
OPERATING CF	CAPEX	FREE CASH FLOW	SBC	BUYBACKS	NET CASH CHANGE	
 \$1B	 \$0B	 \$1B	 \$0B	 \$6B	 \$-0B	

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

WHERE THE CASH WENT — FY2025

cash Sankey, live data



Balance Sheet — Full

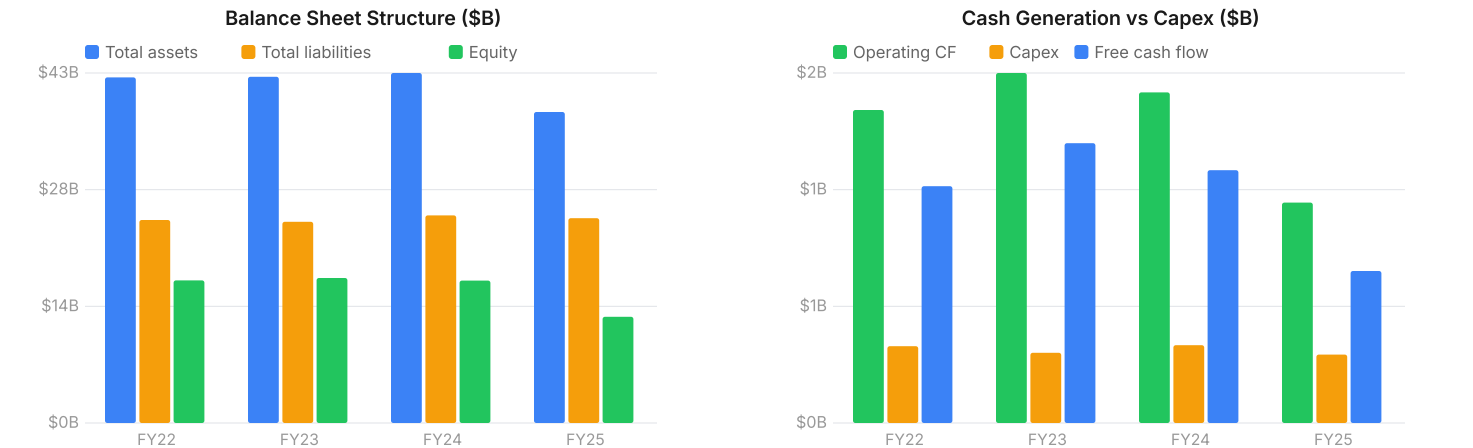
\$B	FY22	FY23	FY24	FY25	
Cash & equivalents	2.0	0.8	0.6	0.4	
ST investments	0.0	0.0	0.0	0.0	
Receivables (net)	5.7	5.5	6.1	6.3	
Total current assets	11.7	10.7	11.2	10.2	
PP&E (net)	3.1	2.4	2.4	2.2	
Goodwill + intangibles	22.5	21.5	20.9	20.2	
Total assets	42.2	42.2	42.7	37.9	
Accounts payable	4.4	3.5	3.4	3.6	
Short-term debt	1.5	1.0	1.5	1.3	
Deferred revenue	1.8	1.9	2.2	2.5	
Total current liabilities	11.2	11.1	12.0	10.9	
Long-term debt	7.4	7.8	8.0	8.6	
Total liabilities	24.8	24.5	25.3	25.0	
Shareholders' equity	17.4	17.7	17.4	13.0	

Cash Flow Statement — Full

\$B	FY22	FY23	FY24	FY25	
Net income	1.3	1.6	1.4	1.7	
D&A	0.7	0.7	0.8	0.9	
Stock-based compensation	0.1	0.1	0.1	0.1	
Working capital change	(0.9)	(0.7)	(0.7)	(0.7)	
Operating cash flow	2.0	2.2	2.1	1.4	
Capital expenditures	(0.5)	(0.4)	(0.5)	(0.4)	
Investing cash flow	(0.7)	(1.2)	(0.2)	6.1	
Buybacks	(1.4)	(0.6)	(1.2)	(6.0)	
Dividends paid	(0.9)	(1.0)	(1.0)	(1.0)	
Debt issuance / (repay)	2.0	(0.5)	0.4	0.2	
Financing cash flow	(0.5)	(2.2)	(2.1)	(7.4)	
Free cash flow	1.5	1.8	1.6	1.0	

THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY



24 EXPANDED RATIO ANALYSIS (I)

live ratio engine · profitability · valuation

RATIO	FY21	FY22	FY23	FY24	FY25	TTM	TREND
PROFITABILITY							
ROE	9.4%	9.1%	11.3%	10.4%	22.7%	27%	
ROA	4.0%	3.6%	4.4%	4.0%	8.2%	9.2%	
ROIC	7.7%	10.3%	13.7%	9.5%	10.4%	9.8%	
Gross margin	34.0%	32.9%	35.0%	35.2%	36.4%	36.7%	
Operating margin	11.7%	9.4%	10.9%	10.5%	12.0%	13.9%	
Net margin	6.9%	6.1%	8.3%	7.4%	13.9%	14.3%	
EBITDA margin	16.4%	11.4%	9.4%	12.2%	13.4%	15.1%	
FCF margin	8.2%	5.5%	6.5%	6.7%	4.1%	—	
VALUATION							
P/E	25.88	20.48	18.79	29.92	21.16	25.2	
P/B	2.41	1.93	2.10	3.17	5.39	6.5	
P/S	1.79	1.24	1.35	2.10	2.95	3.53	
P/FCF	21.90	22.51	20.65	31.31	72.17	44.1	
EV/EBITDA	12.87	13.31	15.27	19.46	26.05	25.8	
EV/Revenue	2.06	1.51	1.66	2.47	3.41	3.9	
Earnings yield	3.9%	4.9%	5.3%	3.3%	4.7%	4.05%	
FCF yield	4.6%	4.4%	4.8%	3.2%	1.4%	2.27%	

EXPANDED RATIO ANALYSIS (II)

leverage · solvency

RATIO	FY21	FY22	FY23	FY24	FY25	TTM	TREND
LEVERAGE & SOLVENCY							
Current ratio	1.10	1.04	0.97	0.94	0.93	0.97	
Quick ratio	0.87	0.80	0.80	0.79	0.76	0.80	
Debt / equity	0.44	0.55	0.53	0.59	0.87	0.70	
Debt / assets	18.5%	21.3%	20.9%	22.2%	29.5%	24.4%	
Net debt / EBITDA	1.69	2.41	2.86	2.89	3.50	2.35	
Interest coverage	8.87	6.07	5.02	4.80	14.16	—	

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

EXPANDED RATIO ANALYSIS (III)							efficiency · growth · per-share · scores
RATIO	FY21	FY22	FY23	FY24	FY25	TTM	TREND
EFFICIENCY							
Asset turnover	0.57	0.60	0.61	0.57	0.59	0.64	
Receivables turnover	4.34	4.46	4.59	4.21	3.83	3.6	
DSO (days)	84	82	80	87	95	102	
DPO (days)	80	87	85	79	85	90	
Cash conversion cycle	49	45	44	49	54	57	
GROWTH (YoY)							
Revenue growth	6.1%	6.9%	1.7%	-5.7%	-2.8%	—	
Net income growth	159.4%	-6.4%	20.7%	-7.8%	93.0%	—	
EPS growth	182.0%	-6.4%	20.7%	-6.3%	103.6%	—	
FCF growth	9.0%	-28.0%	20.7%	-3.2%	-40.8%	—	
PER SHARE (\$)							
EPS (diluted, TTM)	2.41	2.26	2.72	2.55	5.20	5.90	
Book value / share	25.86	23.96	24.37	24.10	20.41	22.27	
Revenue / share	34.86	37.26	37.91	36.35	37.25	41.18	
FCF / share	2.85	2.05	2.48	2.44	1.52	3.29	
Cash / share	1.97	2.99	1.22	0.91	0.60	1.06	
SHAREHOLDER RETURN & SCORES							
Buyback yield	3.1%	4.6%	1.8%	2.5%	8.6%	5.61%	
Altman Z-Score	1.99	1.57	1.65	1.96	2.46	3.0	
Piotroski F-Score	8	5	7	5	6	8/9	
Beneish M-Score	-2.50	-2.54	-2.51	-2.47	-2.28	-2.25	

25 EARNINGS QUALITY PANEL				live scores
MODEL	SCORE	ZONE	NOTE	
Piotroski F-Score	8 / 9	Strong		
Altman Z-Score	3.0	Grey zone	Safe	
Income quality	1.09	Cash-backed	OCF ÷ net income	
Beneish M-Score	-2.25	Non-manipulator	vs -2.22 threshold	

26 DUPONT & GROWTH QUALITY				live analysis engine
DUPONT DECOMPOSITION (TTM)		VALUE	GROWTH QUALITY (LIVE)	VALUE
Tax burden		1.32	Revenue stability	0.02
Interest burden		0.91	Earnings stability	0.56
Operating margin		12.0%	Earnings persistence	0.50
Asset turnover		0.61×	Revenue CAGR 3y	-2.1%
Financial leverage		2.80×	EPS CAGR 3y	24.4%
= ROE		24%	FCF CAGR 3y	10.5%

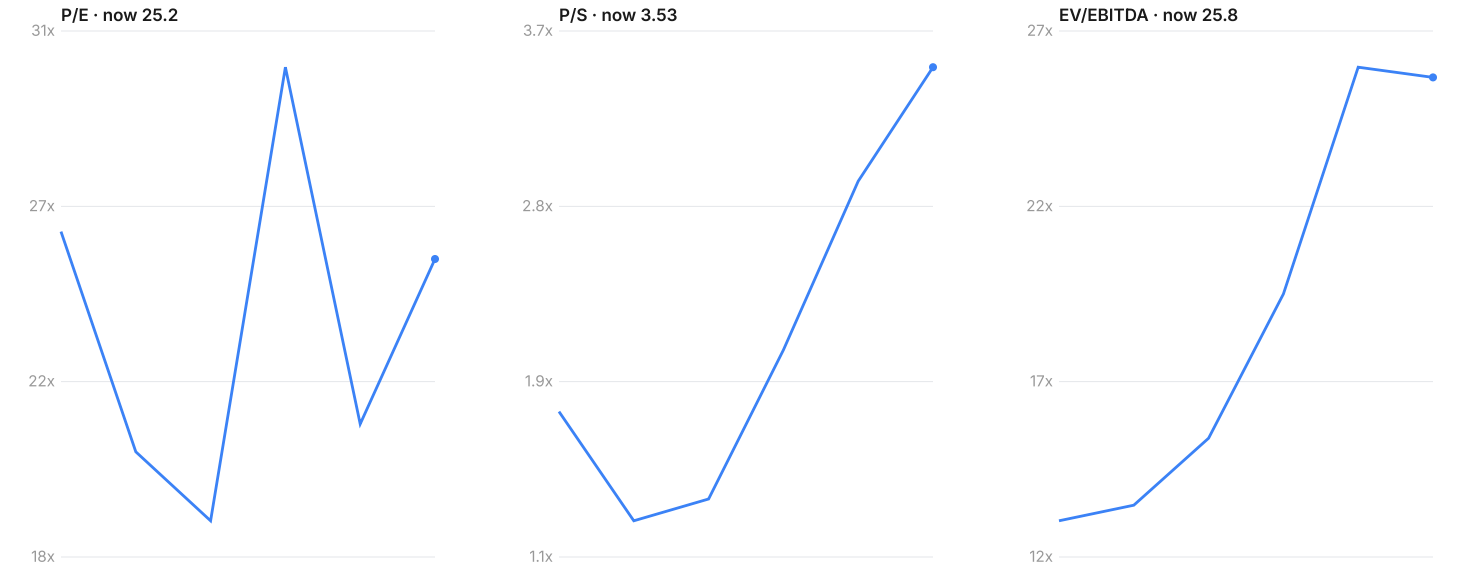
THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

SHAREHOLDER RETURN PROFILE live

BUYBACK YIELD 5.61%	DIVIDEND YIELD 1.10%	TOTAL SHAREHOLDER RETURN 6.70% cash yield	SBC / REVENUE 0.5% dilution pressure
-------------------------------	--------------------------------	--	---

27 MULTIPLE HISTORY — FY SNAPSHOTS + TTM live ratio engine



28 PEER COMPARISON live peer engine

COMPANY	MKT CAP	P/E	ROE	NET MARGIN	REV GROWTH	PIOTROSKI	1-YR RET
CRH	\$55.6B	14.6	25%	13.8%	+76.0%	7/9	-28.2%
VMC	\$33.4B	30.3	13%	15.0%	+6.8%	8/9	-12.9%
MLM	\$30.1B	12.3	24%	13.1%	+0.1%	5/9	-19.6%
AMRZ	\$20.7B	24.5	10%	13.7%	+278.4%	6/9	-21.7%
JHX	\$15.0B	101.8	3%	7.1%	+42.9%	4/9	—
CX	\$14.9B	30.9	4%	7.5%	+8.5%	7/9	—
MAS	\$14.4B	16.8	-393%	16.0%	-0.6%	7/9	—
CSL	\$13.3B	19.1	39%	16.3%	+1.9%	5/9	—

1-yr returns computed from adjusted price history; peers without a tracked series show —.

29 ANALYST CONSENSUS & ESTIMATES live consensus

Buy

45 Analysts



MEAN TARGET (QTR) \$179.20 5 targets	TARGET VS. PRICE +23.2% last-quarter mean	NEXT REPORT 2026-10-27 street \$1.58	
---	--	---	--

CONSENSUS ESTIMATES	REVENUE MEAN	HIGH / LOW	EPS MEAN	HIGH / LOW	# EPS EST.
FY2026	\$25.59B	\$25.72B / \$25.37B	\$5.08	\$5.12 / \$5.05	13
FY2027	\$27.70B	\$28.25B / \$27.05B	\$6.15	\$6.42 / \$5.62	13
FY2028	\$29.82B	\$31.63B / \$28.55B	\$7.19	\$7.88 / \$6.51	8

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

30 STREET TARGETS & THIRD-PARTY RATING live targets + composite

Street Price Target — Trajectory

WINDOW	AVG TARGET	VS. PRICE	# TARGETS
Last Month	\$175.50	+20.6%	2
Last Quarter	\$179.20	+23.2%	5
Last Year	\$154.41	+6.1%	22
All Time	\$99.32	-31.7%	69

Rolling mean of published targets vs. last close \$145.47. Aggregated from StreetInsider, Benzinga, Pulse 2.0.

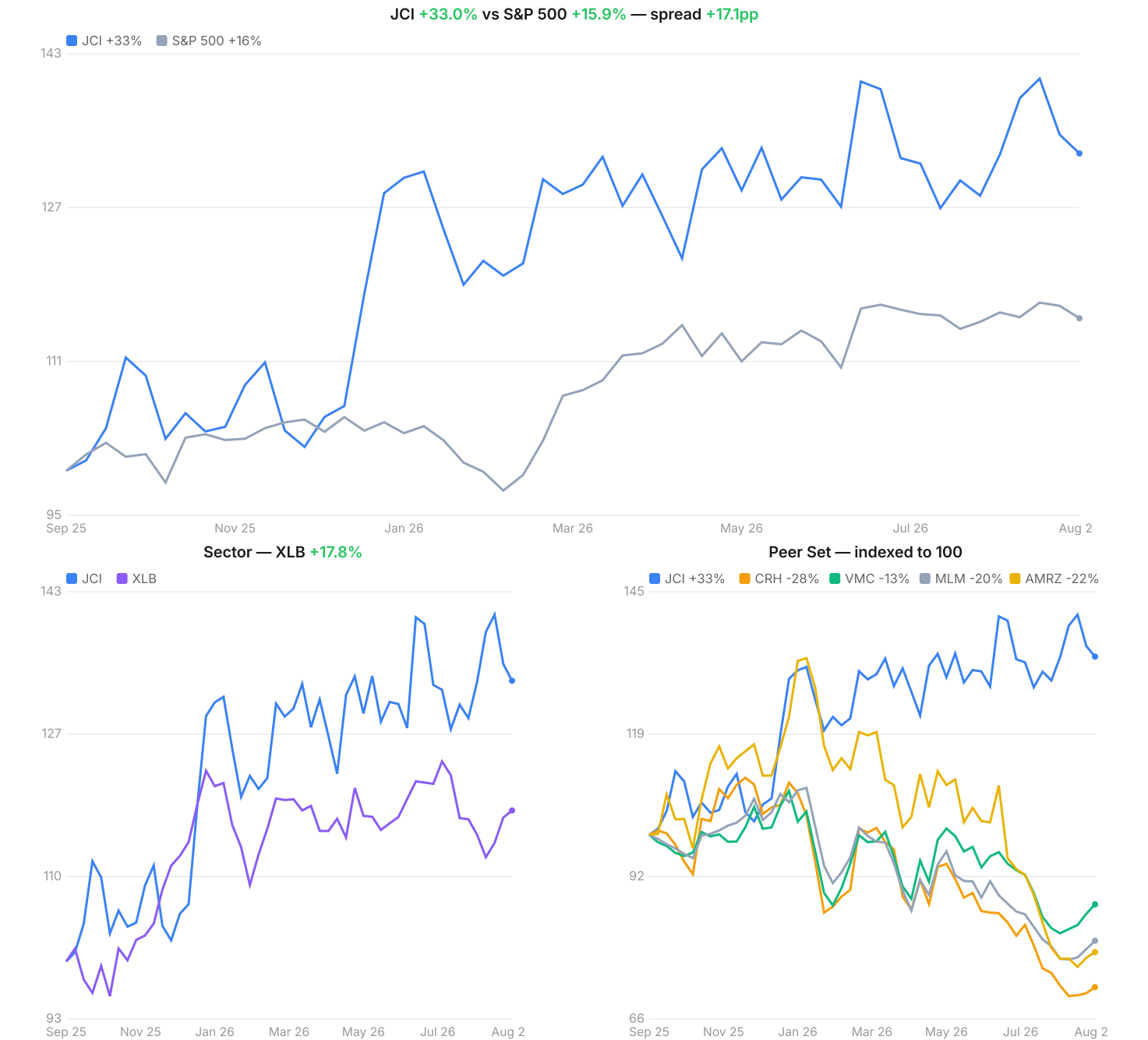
Third-Party Composite Rating

B

DCF3/5ROE5/5ROA5/5DEBT/EQ1/5P/E2/5P/B1/5

Independent quant composite as of 2026-10-16; components scored 1-5 (5 best). Shown for contrast with the InsiderStreet Score — methodologies differ.

31 PRICE PERFORMANCE — INDEXED, 12 MO live prices · benchmark + sector + peer set



All series indexed to 100 at the start of the window, adjusted closes.

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

TECHNICAL CHART — 6-MONTH DAILY CANDLES, INDICATORS ON

site chart, print edition



Candlesticks with SMA 20/50 overlay, Bollinger (20,2σ) band, volume, and Wilder RSI(14) — computed from live daily OHLCV.

MOVING AVERAGE RIBBON & TREND

site technicals-tab chart, live indicator history



MOVING AVERAGE	VALUE	DISTANCE	% DISTANCE	SIGNAL
SMA 20	\$151.42	-5.95	-3.93%	Below
SMA 50	\$147.42	-1.95	-1.32%	Below
SMA 200	\$139.28	+6.19	+4.44%	Above
EMA 9	\$151.52	-6.05	-3.99%	Below
EMA 21	\$150.69	-5.22	-3.46%	Below
EMA 50	\$148.09	-2.62	-1.77%	Below
EMA 200	\$137.91	+7.56	+5.48%	Above

Series and readings from the nightly technical-indicator history — identical data to the site's ribbon chart. Supertrend segments colored by direction.

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

32 TECHNICAL POWER SCORE

EDGE · site engine · 38/100 composite

TECHNICAL VERDICT

LEAN BEARISH

Power Score -24

5 of 22 indicator votes bullish

Family Scores (site weights)

Trend 30%

Momentum 25%

Volume 20%

Volatility 10%

Patterns 15%

44

10

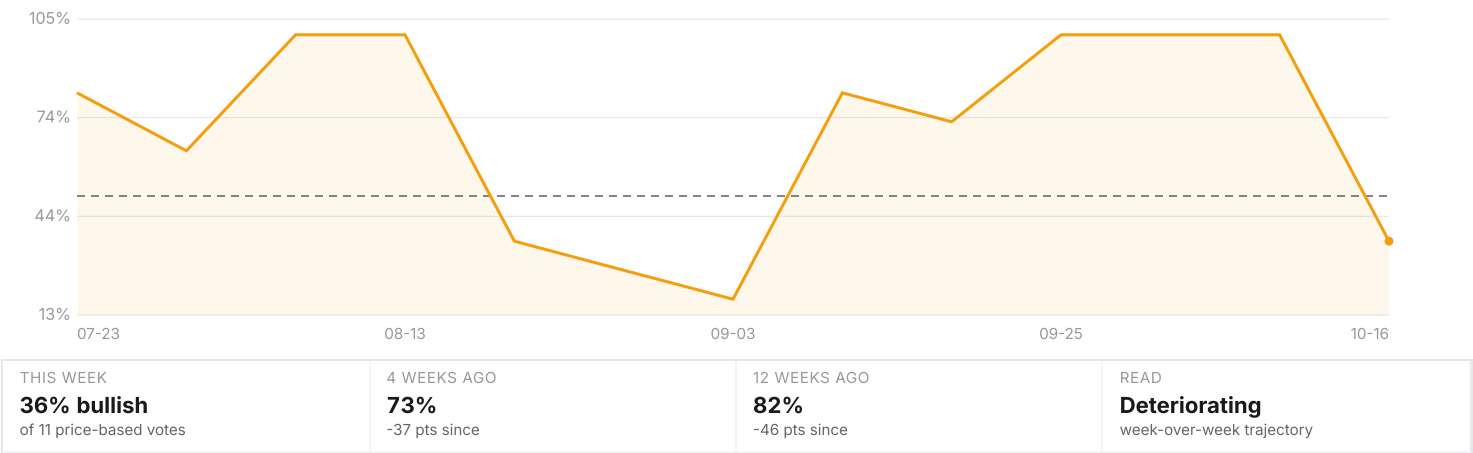
31

67

62

LEAN BEARISH — BUT WHICH WAY IS IT TRENDING?

vote share recomputed weekly, 13 weeks



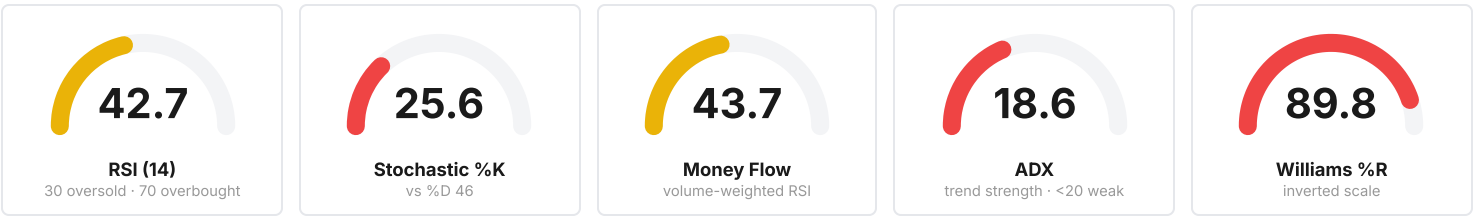
INDICATOR VOTE GRID

5 bull / 17 bear

● Price vs SMA 20	\$151.42	● Price vs SMA 50	\$147.42	● Price vs SMA 200	\$139.28
● EMA 9/21 Cross	151.5/150.7	● SMA 50/200	Golden	● ADX Direction	ADX 19
● Supertrend	\$160	● Parabolic SAR	\$158	● SMA Slope	0.130
● RSI	42.7	● Stochastic K/D	26/46	● StochRSI K/D	-0/14
● Williams %R	-90	● CCI	-79	● TSI vs Signal	10.5
● CMO	-14.6	● ROC	-6.89%	● OBV Signal	Distrib
● Chaikin MF	0.140	● MFI	44	● Force Index	-6M
● Elder Ray Bull	-1.89				

INDICATOR GAUGES

site technicals-tab style



33 KEY LEVELS & VOLATILITY

live indicator table

LEVEL	VALUE	LEVEL	VALUE
Pivot / R1 / R2	\$147.04 / \$150.28 / \$152.94	S1 / S2	\$144.38 / \$141.14
Bollinger (20,2)	\$142.34 – \$160.51	Squeeze	Off
52-wk range	\$107.77 – \$160.41	Off 52-wk high	-9.3%
ATR (14)	\$4.18 (2.9%)	Historical vol	28.4%

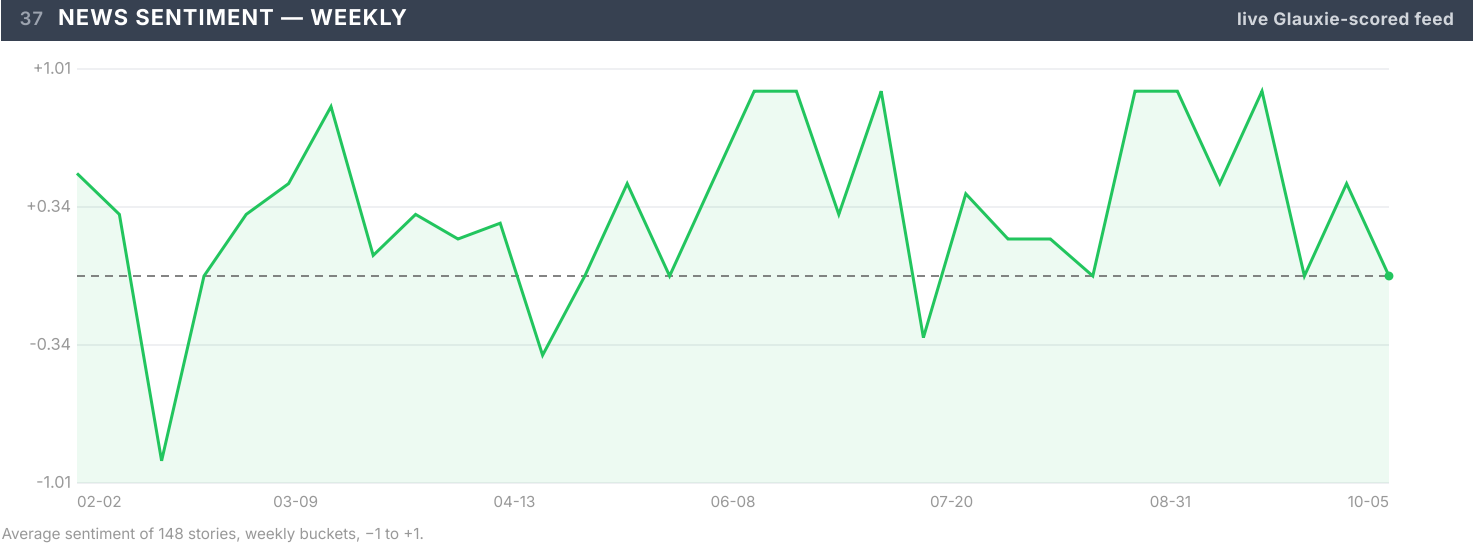
NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

34 SEASONALITY — 20-YEAR AVERAGES										live model · win rates shown	
+1.0%	+1.9%	+0.3%	+2.3%	+3.2%	+0.2%	+3.0%	-1.0%	-1.1%	+0.3%	+2.3%	+0.5%
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
50%	60%	62%	65%	70%	50%	70%	60%	45%	60%	70%	60%

Sample: 20 years — treat short histories as suggestive, not statistical.

35 RISK INDICATORS			computed from live price history	
COMPUTED FROM LIVE WEEKLY PRICES		JCI	S&P 500	
Weekly volatility (σ , 1y)		4.06%	1.83%	
Best / worst week (1y)		+10.9% / -6.4%	—	
Max drawdown (5y, monthly)		-42.6%	—	
1-week VaR (95%)		-5.5%	—	
Beta (5y)		1.30	1.00	

36 EQUITY WEATHER & MARKET REGIME		EDGE · live weather engine	
JCI EQUITY WEATHER (LIVE)		MARKET REGIME (2026-10-16)	
RAINY · -35		NEUTRAL	
Trend	-15	VIX	19.99
Momentum	-41	Normal	
Volume	-36	DOW THEORY	Confirmed Bearish
Volatility	-60	SPY / QQQ TSI	7.2 / 4.7
Breadth	-38	trend strength	
		SECTOR STRENGTH	46/100
		breadth average	



THIS SPACE INTENTIONALLY LEFT BLANK — THE NEXT SECTION BEGINS ON THE FOLLOWING PAGE

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

38 WEATHER - COMPANY VS INDUSTRY, SECTOR, UNIVERSE

EDGE · live weather engine · Rainy

OVERALL -34.7 -7.6 vs industry	TREND -14.8 +22.0 vs industry	MOMENTUM -41.1 -19.5 vs industry	VOLUME -35.8 -8.1 vs industry
---	--	---	--

READING	JCI	CONSTRUCTION MATERIALS N=651	BASIC MATERIALS N=7,383	ALL US SYMBOLS N=70,435
Overall	-34.7	-27.0	-30.9	-20.5
Trend	-14.8	-36.8	-33.0	-21.3
Momentum	-41.1	-21.6	-31.5	-15.8
Volume	-35.8	-27.7	-34.6	-3.8

Trend, momentum and volume are computed per company. Volatility and breadth are market-regime values shared by every symbol in the universe, so they are reported once under Market Regime rather than compared here - a company cannot differ from its sector on a constant.

39 EXECUTIVE COMPENSATION

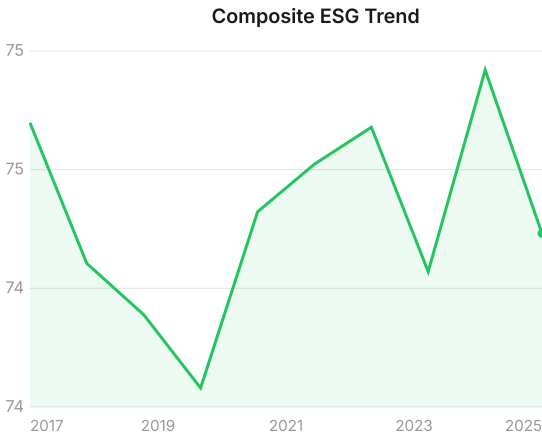
live proxy data · FY2025

EXECUTIVE	TOTAL COMP	STRUCTURE
Joakim Weidemanis Chief Executive Officer	\$20.0M	76% equity+incentive
George Oliver Former Chairman & Chief Execut	\$16.2M	72% equity+incentive
Marc Vandiepenbeeck Executive Vice President	\$11.0M	84% equity+incentive
Chris Scalia Executive Vice President, Chief	\$6.8M	94% equity+incentive
Julie Brandt Vice President and President, G	\$5.2M	74% equity+incentive

40 ESG ASSESSMENT

live disclosure-derived scores

PILLAR (LIVE DISCLOSURE SCORES)	SCORE
Environmental	73
Social	79
Governance	72
Composite ESG	74



41 8-K MATERIAL EVENTS

live EDGAR feed

FILED	8-K CONTENTS	ITEMS
2026-09-30	Officer/Director Change	5.02
2026-07-29	Earnings Release; Exhibits	2.02,9.01
2026-06-03	Officer/Director Change; Regulation FD; Exhibits	5.02,7.01,9.01
2026-05-13	Officer/Director Change	5.02
2026-05-07	Earnings Release; Exhibits	2.02,9.01
2026-05-06	Earnings Release; Exhibits	2.02,9.01
2026-05-04	Officer/Director Change	5.02
2026-03-06	Submission of Matters to a Vote of Security Holders	5.07

NOT INVESTMENT ADVICE — FOR INFORMATIONAL PURPOSES ONLY

42 METHODOLOGY

Methodology. Every figure originates in InsiderStreet's production data layer and is computed deterministically by the same engines that power insiderstreet.ai. This factsheet contains no model-written text. Sections without underlying data are omitted rather than estimated.

43 DISCLOSURES

DISCLOSURES. This document is produced by InsiderStreet.ai from live production data. It is not investment advice, not an offer or solicitation to buy or sell any security, and not a recommendation tailored to any person. Data is sourced as of the dates shown and may no longer be current. InsiderStreet.ai is not a registered investment adviser or broker-dealer. Investing involves risk, including loss of principal. Past performance does not guarantee future results. Do not make any investment decision based on this document. © 2026 InsiderStreet.ai — all rights reserved. Redistribution prohibited.

44 DATA PROVENANCE FOR THIS REPORT sources · coverage · method

DATA DOMAIN	SOURCE	COVERAGE FOR THIS REPORT
Price & volume	market_db.historical_prices	52 rows
Fundamentals	income_statements_annual	6 rows · 2020 to 2025
Reported vs consensus	fact/earnings_calendar	24 rows · 2020-07-31 to 2026-05-06
Analyst estimates	dim/forward_estimates	3 rows · 2026-09-30 to 2028-09-30
Institutional ownership (13F)	holdings_db.institutional_ownership_summary	51 rows · 2011 to 2026
Insider transactions (Form 4)	edgar/form4	12 rows · 2026-05-08 to 2026-08-19
Proposed sales (Form 144)	edgar/form144	1 record
Beneficial ownership (13D/G)	edgar/13dg	2 rows · 2025-04-23 to 2025-05-14
Short-sale volume (FINRA)	edgar/short_volume_daily	60 rows · 2026-07-23 to 2026-10-15
Dark pool (ATS, tier 1)	edgar/darkpool_weekly	12 rows · 2026-06-15 to 2026-08-31
ETF & fund holding	etf_holdings_changelog (30d)	1 record
Peer set	stock_peers_dynamic	8 rows
Industry medians	industry_medians	1 record
Congressional trades	congress_db (House + Senate)	1 record
ESG	fact/esg_disclosures	1 record

Method. Every figure in this factsheet is looked up from a named field computed in code. It contains no model-written text.

Not covered. Short interest as a percent of float and days-to-cover are not in this data set — the short-sale figures above are FINRA volume, a flow, and cannot support squeeze or covering analysis. Options positioning and intraday data are also absent. 13F ownership is filed 45 days after quarter end and congressional trades are disclosed on a lag, so both describe a past position, not a current one.